



Agility & Commitment Reinforced

Supporting India in its Quest for Energy Security

Corporate Presentation | Feb 2025

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JSW Group Overview



Amongst India's leading
Conglomerates with a
turnover of US\$24 Bn¹



JSW Energy

- Power producer with 10 GW generation capacity by FY25
- Targeting 20 GW generation + 40 GWh of Storage capacity significantly before FY30.
- Market Cap: ~US\$ 10 Bn



Infrastructure

- Second largest commercial port operator with 170 mtpa capacity
- Operates environmental-friendly seaports & terminals
- Equity listing in Oct 2023, Market Cap: ~US\$ 7 Bn



Paints

- Capacity of 170,000 ktpa
- State-of-the-art Facilities in Maharashtra and Karnataka
- Targeting 800,000 ktpa capacity by FY30



Sports

- Supporting Indian sports ecosystem
- Sports Franchises: Delhi Capitals, Pretoria Capitals, Bengaluru FC and Haryana Steelers



Steel

- India's largest steel producer with capacity of 35.7 mtpa
- Growing to 43.5 mtpa by Sep'27 and 51.5 mtpa by FY31
- Market Cap: ~US\$ 26 Bn



Cement

- Capacity of 20.6 mtpa, growing to ~41 mtpa
- Lowest CO2 emission intensity in Indian cement industry and among major global companies
- Targeting 60 mtpa capacity



Ventures

- Early-stage, tech-focused, VC fund
- Portfolio: Purple, LimeTray, Homelane, CureSkin and Zvlov



EV

- 35% stake in JSW MG Motors India
- Plan to build largest EV complex in India
- Targeting 300k of PV and 100k of CV capacity by 2030

JSW Energy : Transitioning towards green energy

Mission

Providing Reliable, Affordable and Sustainable power

Vision

To be a leading integrated power company with presence across value chain

BEFORE FY2030 To become a 20 GW company and 40GWh Energy Storage

FY2050 To become carbon neutral by 2050

Agenda

Safety & Sustainability

JSW Energy Overview

Why JSW Energy ?

JSW NEO – at a Glance

Appendix

Safety & Sustainability



Sustainability: Framework and Policies

17 Focus Areas with 2030 Targets from 2020 as Base Year

<p>Climate Change</p> <ul style="list-style-type: none"> Committed to being carbon neutral by 2050 Reduce our carbon emissions by more than 50% 	<p>Renewable Power</p> <p>Enhance the renewable power to 2/3rd of our Total Installed Capacity</p>	<p>Biodiversity</p> <p>No Net Loss for Biodiversity</p>
<p>Waste Water</p> <p>Zero Liquid Discharge</p>	<p>Waste</p> <p>100% Ash (Waste) utilization</p>	<p>Water Resources</p> <p>Reduce our water consumption per unit of energy produced by 50%</p>

Operational Health & Safety	Resources	Social Sustainability	Local Considerations	Indigenous People	Human Rights
Supply Chain Sustainability	Employee Wellbeing	Air Emissions	Business Ethics	Cultural Heritage	Energy

Aligned to National & International Frameworks

Governance & Oversight by Sustainability Committee

Independent Directors	Mr. Sunil Goyal Ms. Rupa Devi Singh
Executive Director	Mr. Sharad Mahendra

ESG Ratings – best amongst peers

MSCI : A
CDP : Climate A- (Leadership) Water Security B (Management)
Sustainalytics : 23.2 (Medium Risk)
S & P Global (DJSI - ESG) : 77/100
FTSE4Good Index constituent

Carbon Neutrality by 2050



Committed to keep global warming to 1.5°C in line with Paris Agreement - UN Climate Change Conference

Integrated Reporting since FY19

[ESG Data book](#)

Sustainability: Targets and Strategy

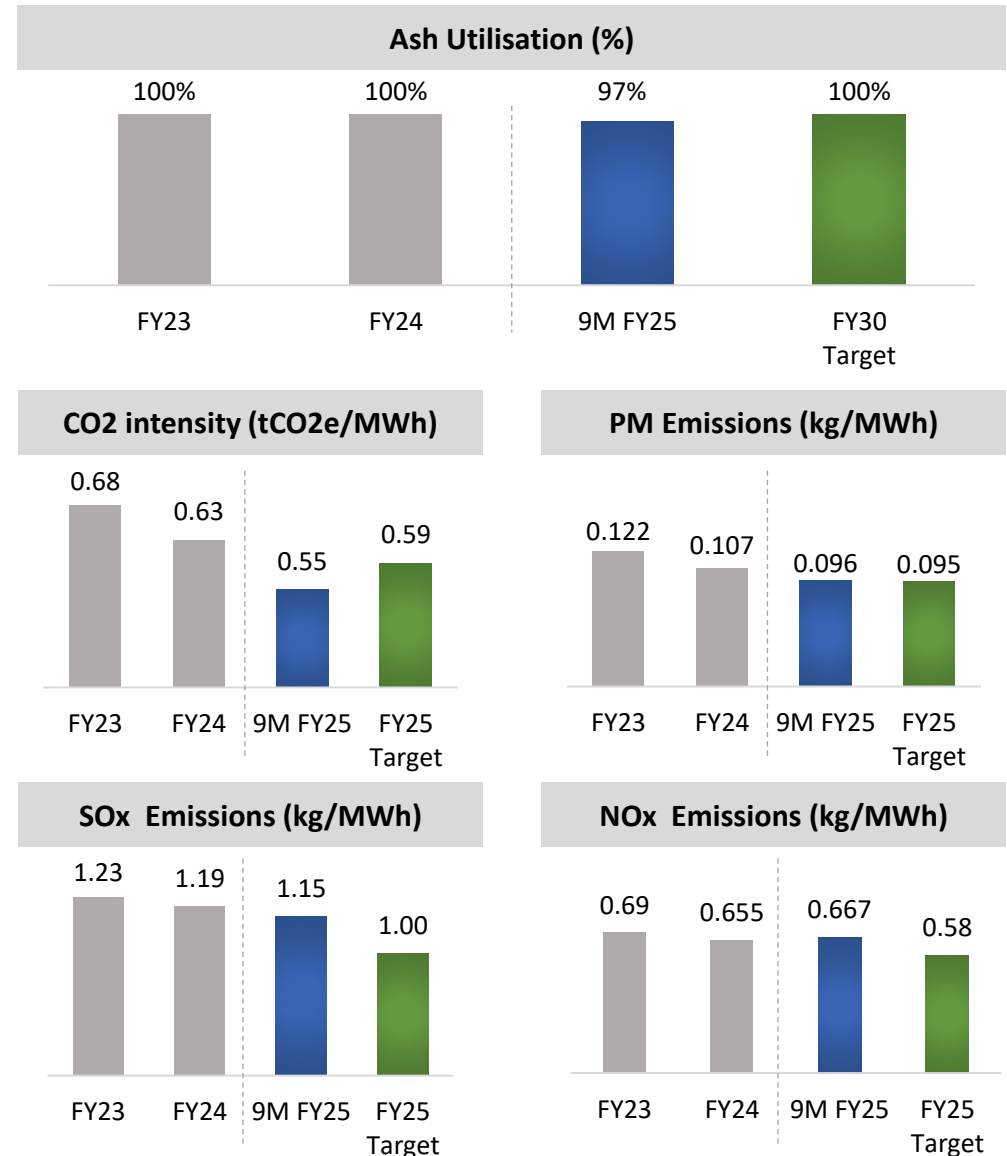
SD Targets		FY20 Actuals	Improvement (FY20 to FY30)	FY30 Targets	Strategic Initiatives and Approach
Climate Change	<ul style="list-style-type: none"> GHG Emissions tCO₂e / MWh 	0.76	71%	0.215	<ul style="list-style-type: none"> TCFD – Identified associated short term , medium term and Long term risks Supply Chain Sustainability – development of Digital Platform for value chain partners under progress. Increased share of RE for decarbonization - Total RE operational capacity increased from 3,681 MW in Q3 FY24 to 4,609 MW in Q3 FY25
Water Security	<ul style="list-style-type: none"> Specific fresh water intake (m³/MWh) 	1.10	46%	0.591	<ul style="list-style-type: none"> Maintaining zero liquid discharge across operations Optimising utilisation of rain water harvesting system Installation of technology for operating cooling towers with higher Cycles of Concentration with modified chemical regime Reuse of treated effluent of Sewage Treatment Plan for horticulture
Waste	<ul style="list-style-type: none"> Specific Waste (Ash) Generation (t/MWh) Waste Recycled – Ash (%) 	0.070	54%	0.032	<ul style="list-style-type: none"> Integrated Strategy towards efficient waste management – Ash Management , recycling of waste water , handling hazardous waste through authorized recycler. Utilisation of low ash coal in Ratnagiri and Vijayanagar Re-utilisation of pond ash as well as Bottom ash in Boiler 45,000 MT Capacity ash silo constructed in Ratnagiri to export the Fly Ash through sea route.
Air Emissions	Specific process emissions(Kg/MWh) <ul style="list-style-type: none"> PM SOx NOx 	0.16	67%	0.053	<ul style="list-style-type: none"> Ensuring ESP (Electrostatic Precipitator) Fields availability Optimizing lime dozing system efficiency Process efficiency improvements
		1.78	61%	0.683	
		1.01	63%	0.373	
Biodiversity	<ul style="list-style-type: none"> Biodiversity at our operating sites 	-		Achieve 'no net loss' of biodiversity	<ul style="list-style-type: none"> Implementation of Biodiversity Assessment plan at our operating plants in a phase wise manner to achieve No Net Loss of Biodiversity by 2030. Increased green cover across operations Implementation of Biodiversity Management plan at Barmer Plant.

Sustainability: Q3 FY25 Performance

Key Highlights

- Climate Change**
 - Supply chain sustainability assessment –ESG assessment of registered vendors in progress.
 - TCFD (physical risk assessment) for Hydro plants is in progress.
 - Addition of 377 MW (Q3 FY25) renewable portfolio mix to reduce the GHG emission, a step towards our “ Net Zero” commitment by 2050 or earlier.
- Water Security**
 - Maintained zero liquid discharge across operations
 - Optimizing utilization of rain water harvesting system
 - Reuse of treated effluent of Sewage Treatment Plant for horticulture
 - Adopting Dry cleaning instead of Wet module cleaning leading to substantial groundwater savings.
- Waste**
 - Reutilising pond ash as well as bottom ash in Boiler.
 - Ensuring 100% Ash utilization initiatives at all plants through tie-ups with cement factories & similar businesses
- Air Emissions**
 - Ensuring ESP (Electrostatic Precipitator) Fields availability
 - Process efficiency improvements are being implemented across all plant locations
 - Lime Dozing system availability and parameters optimization at Barmer to reduce air emissions
 - An Advanced Online Emission monitoring system installed at Utkal
- Biodiversity**
 - Increase in green cover at all operations to achieve ‘No Net Loss’ of Biodiversity by 2030.
 - Plantation is continuous activity in all our operating plants
 - Biodiversity Assessment is stated in JSW Energy (Utkal) Plant.

Performance



Strong Board Oversight and Leadership

- Audit Committee
- Compensation & nomination & remuneration Committee
- Risk management Committee
- Stakeholder's relationship Committee
- Corporate social responsibility Committee
- Sustainability Committee
- Permanent invitees to Sustainability Committee



Mr. Sajjan Jindal
Chairman & Managing Director



Mr. Parth Jindal
Non-Executive, Non-Independent Director



Mr. Sharad Mahendra
Joint Managing Director & CEO



Mr. Pritesh Vinay
Director (Finance)



Mr. Ashok Ramachandran
Whole time Director & COO



Ms. Rupa Devi Singh
Independent Director



Mr. Sunil Goyal
Independent Director



Mr. Munesh Khanna
Independent Director



Mr. Rajeev Sharma
Independent Director



Mr. Desh Deepak Verma
Independent Director



Mr. Rajiv Chaudhri
Independent Director



Mr. Ajoy Mehta
Independent Director

Our Core Principles



Accountability



Social Responsibility



Transparency



Environment



Integrity



Regulatory Compliance



Majority Independent Board: 7/12 Directors are Independent
Fully Independent Audit and Compensation and Remuneration Committees

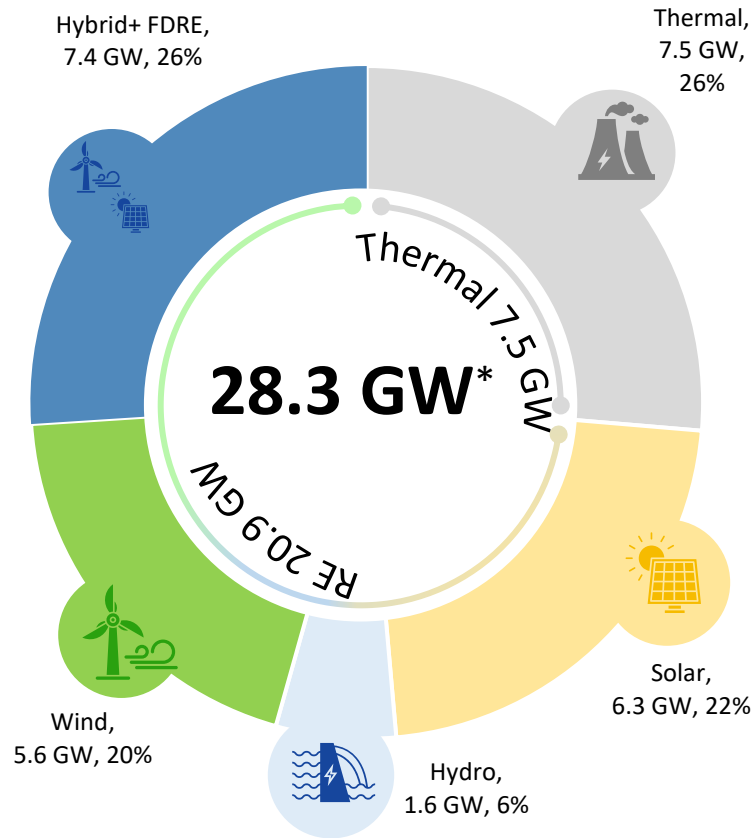
JSW Energy Overview



Sholtu Hydro Power Plant - Turbine

Well placed to achieve 20 GW of generation capacity ahead of stated timeline of 2030

Power Generation

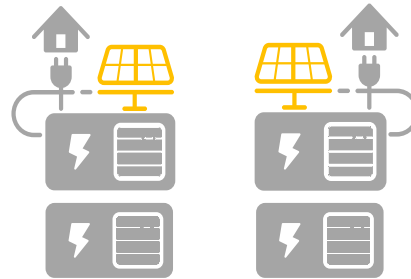


* Includes capacity of O2 power (RE- 4.7 GW) and KSK Mahanadi Power Company (3.6 GW) where transaction is in progress

Energy Storage

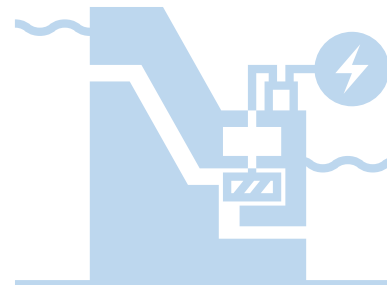
16.3 GWh of locked in capacity

Battery Storage
1.9 GWh



Hydro Pump Storage

14.4 GWh



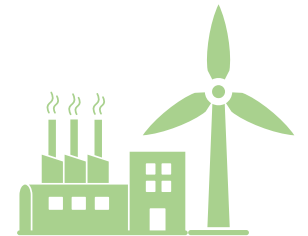
Energy Products & Services

Solar Module & Green H2



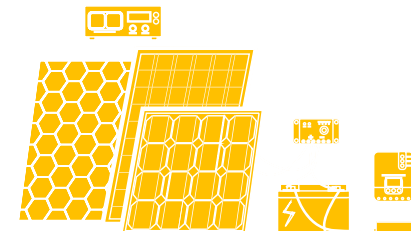
Green Hydrogen
& Derivatives
3,800 TPA

Wind Turbine
Manufacturing –
Technology licensing
agreement with SANY
Renewable Energy



Solar Module
manufacturing

1.0 GW

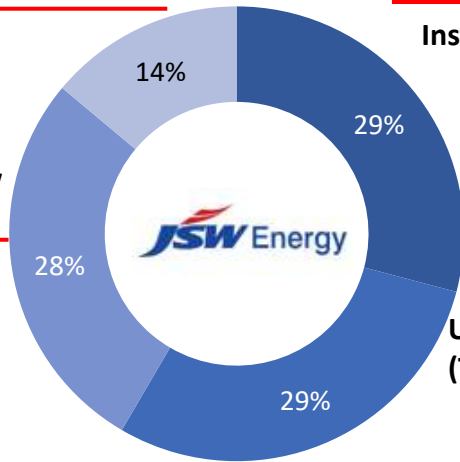


Well Diversified Portfolio – Focused on Maximising Cash Returns

Generation – 28.3 GW

Organic Pipeline 3,940 MW

Wind 250 MW
Solar 960 MW
Hybrid 2,730 MW



Installed 8,242 MW

Wind 2,668 MW
Solar 675 MW
Thermal 3,508 MW
Hydro 1,391 MW

Under-construction 7,830 MW

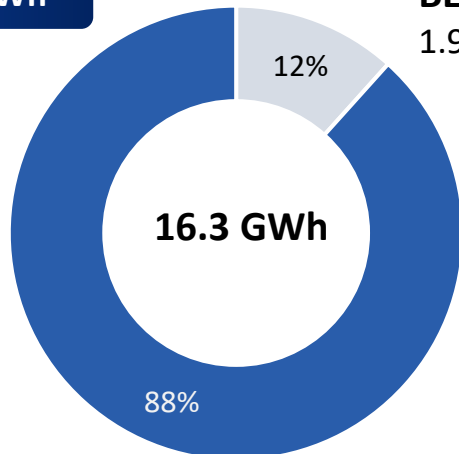
Wind 2,158 MW
Solar 2,934 MW
Hybrid 2,148 MW
Thermal 350 MW
Hydro 240 MW

Under-Acquisition 8,296 MW (Transaction in progress)

O2: 4,696 MW
KSK: 3,600 MW

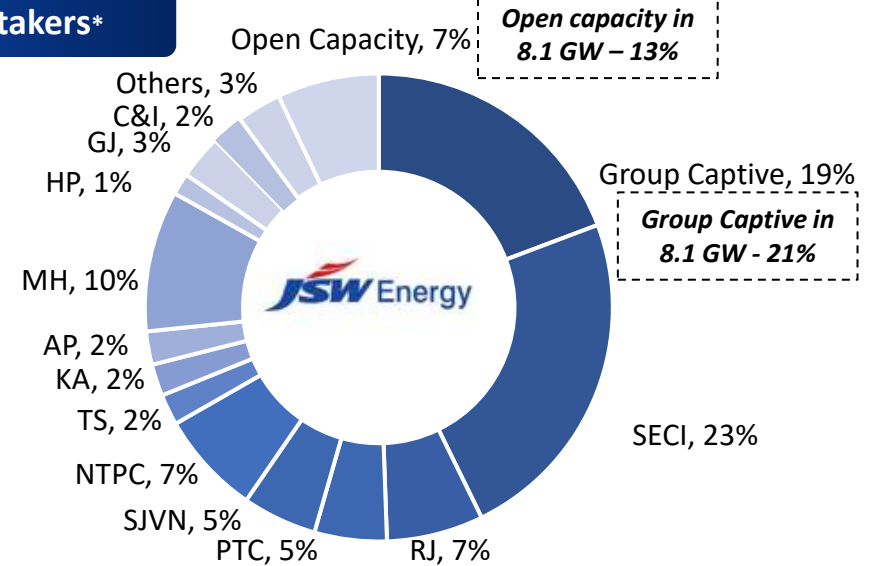
Energy Storage – 16.3 GWh

BESS 1.9 GWh

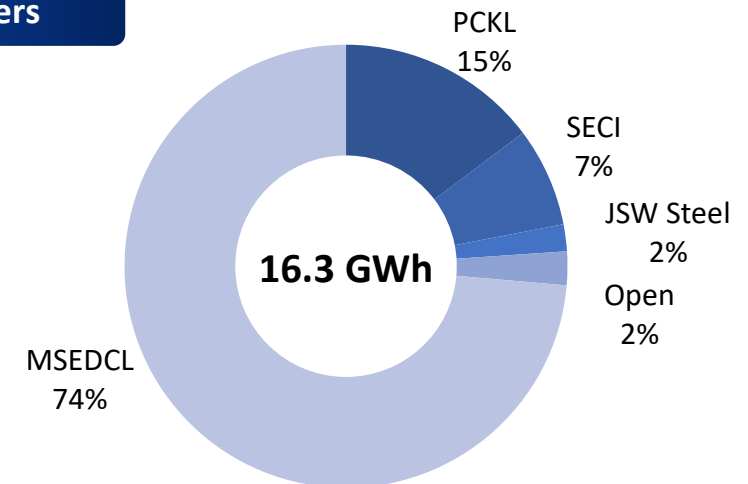


Hydro PSP 14.4 GWh

Diversified Offtakers*



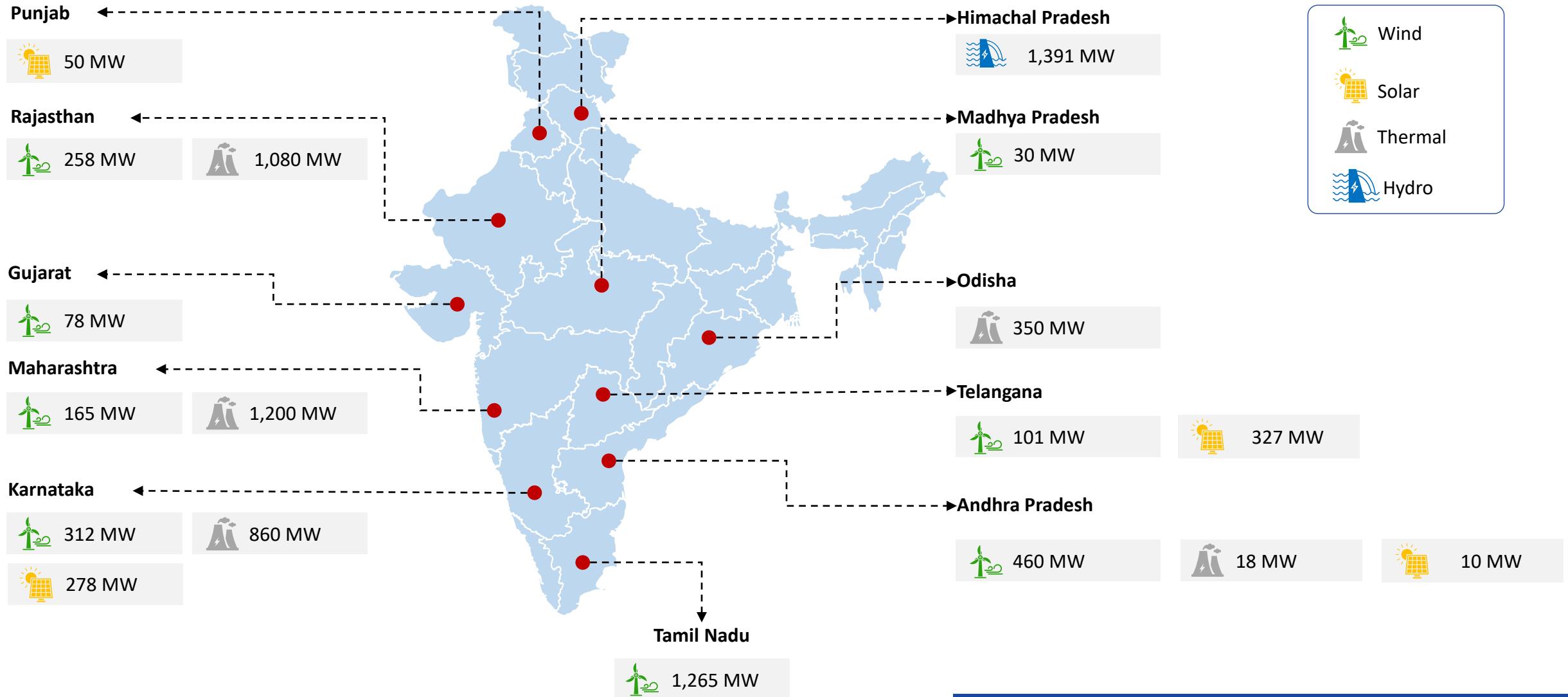
Diversified Offtakers



* Excluding the O2 Power and KSK Mahanadi

Operating Locations: Pan India presence

Current Operational Capacity (8,242 MW)



Note: Map of India representation – scaling may not be accurate

Healthy Operations and Financials

87%

Capacity under LT PPA

~85%

EBITDA contribution from LT ¹

6.8BUs

Net Generation

₹ 3,341Cr

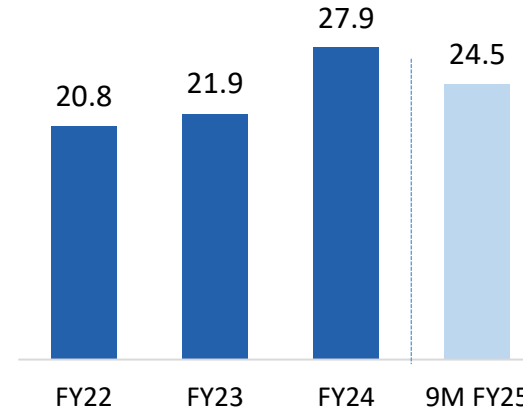
Cash PAT ²

Figures are for Q3 FY25

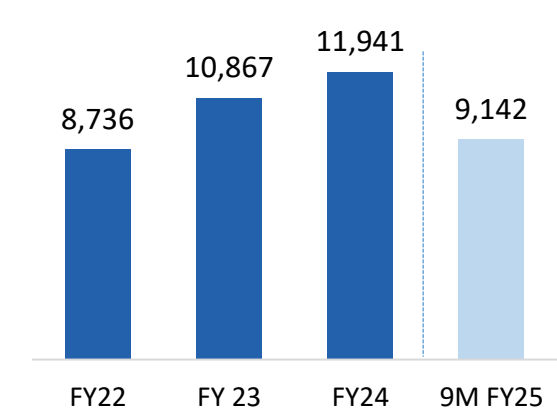
- Steady operations and robust financial: Track record of strong yearly cash profits of ₹3,341 Crores (TTM).
- High LT PPA tie-up rendering high cash flow visibility
 - Almost all LT PPA under two-part tariff (imported/domestic fuel cost/forex pass through)
 - Remaining Avg. Life of PPA: ~18 years
 - Remaining Avg. Life of Assets: ~23 years
- Diversified off-takers
 - All plants placed favorably in Merit Order Despatch
 - Hydro projects under 'must-run' status
 - Trade receivables at ₹ 2,501Cr equaling to 96 receivable days as on Dec 31, 2024

Business model with steady cashflow generation despite sectoral headwinds

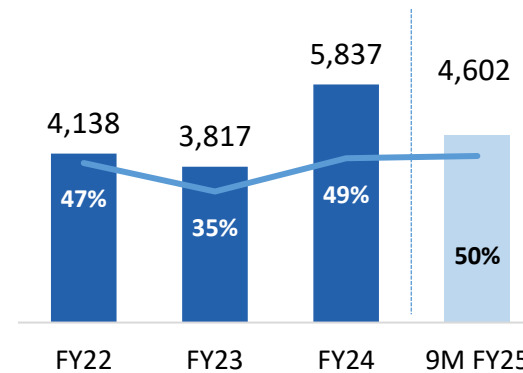
Net Generation (BUs)



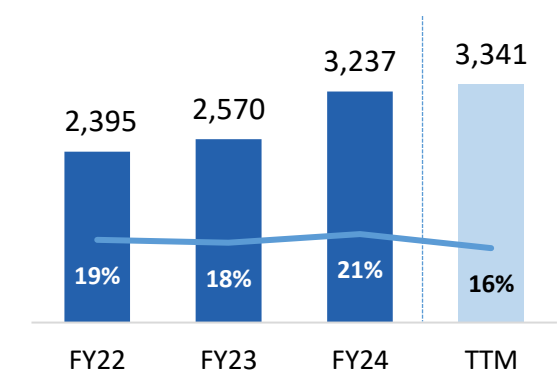
Total Income (₹ Crore)



EBITDA & EBITDA Margin (₹ Crore)



Cash PAT² (₹ Crore) and Return on Adj.Net Worth



Robust balance sheet to support renewable-led growth

4.5x

Net Debt/EBITDA

1.0x

Net Debt/Equity

8.87%

Wt. average cost of debt

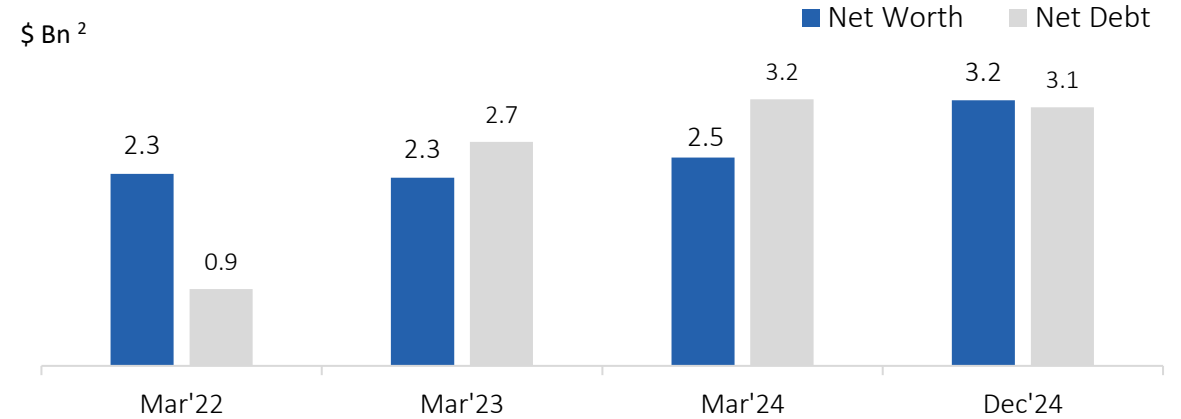
96

Receivable Days (incl unbilled revenue)

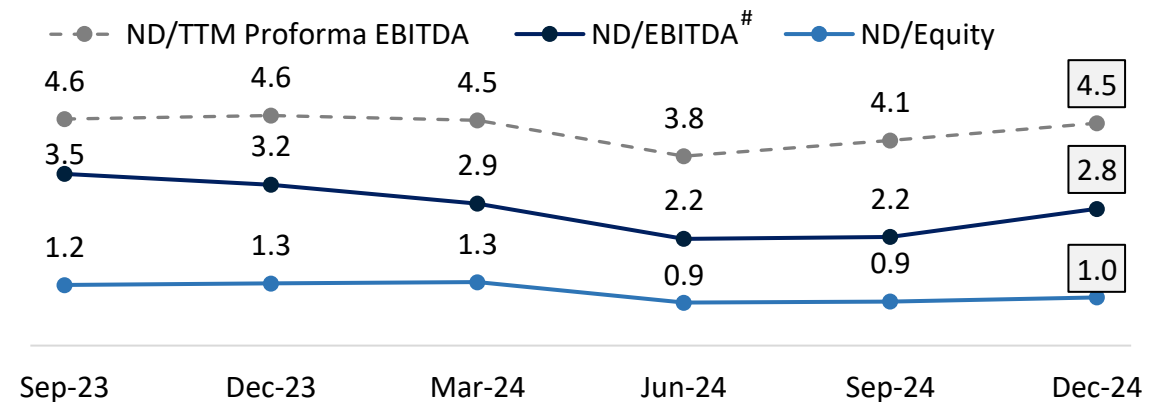
Figures as of Dec 31, 2024

- ✓ Strong Liquidity with healthy cash balances: ₹ 4,947 Crore as of Dec'31, 2024
- ✓ Financial flexibility enhanced by equity investments:
 - Holding 7Cr (70mn) JSW Steel shares of Value¹: ₹ 5,648 Cr
- ✓ Healthy Credit Ratings:
 - India Rating & Research: AA (Stable outlook)
 - ICRA Ltd: ICRA AA (Stable)
- ✓ Access to diverse pools of liquidity
- ✓ Operating portfolio generating healthy CF & mid-teen equity IRR
- ✓ Weighted average cost of debt is 8.87% as of Dec 31, 2024

Robust balance sheet & strong cashflow available to pursue growth



ND/EBITDA for Operational Projects at 2.8x (Dec-24)



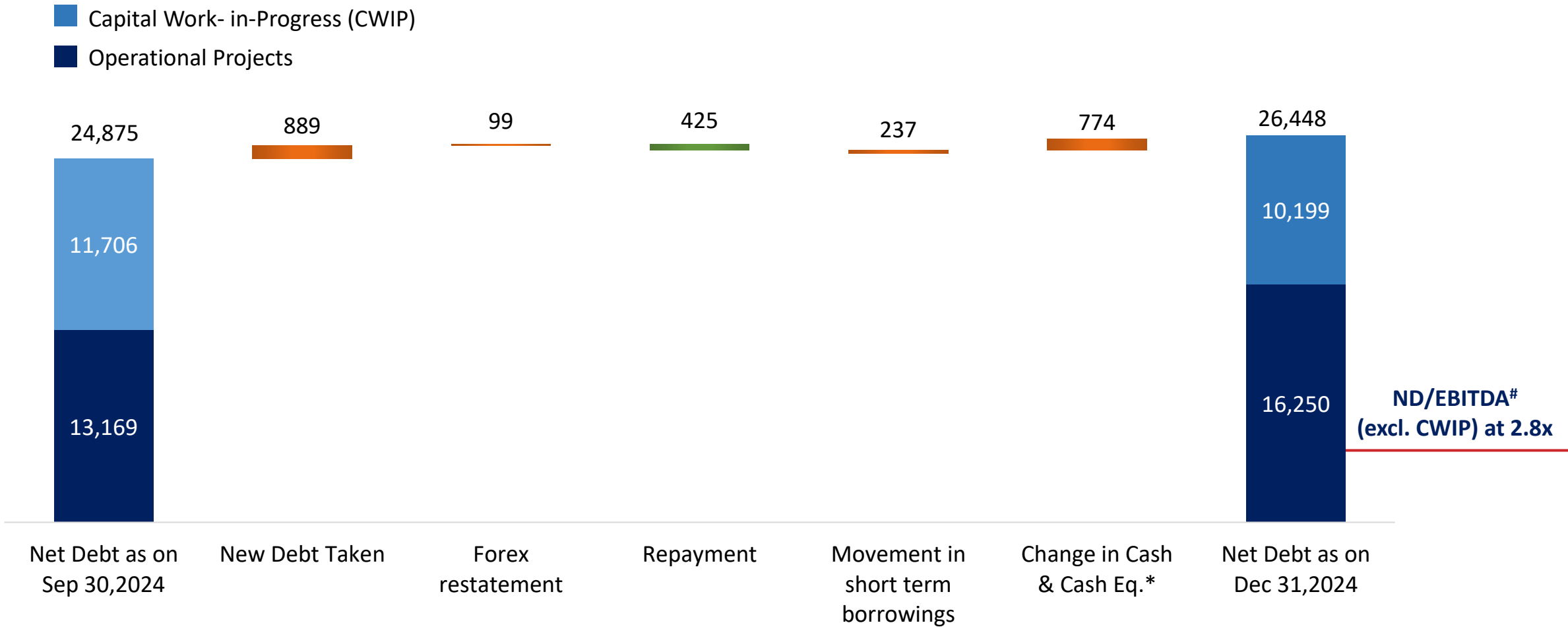
1 Value of JSW Steel Share holdings as on Dec 31, 2024

2 Conversion based on USD = INR spot rate as of respective date

ND/Proforma EBITDA excluding debt on under-construction projects

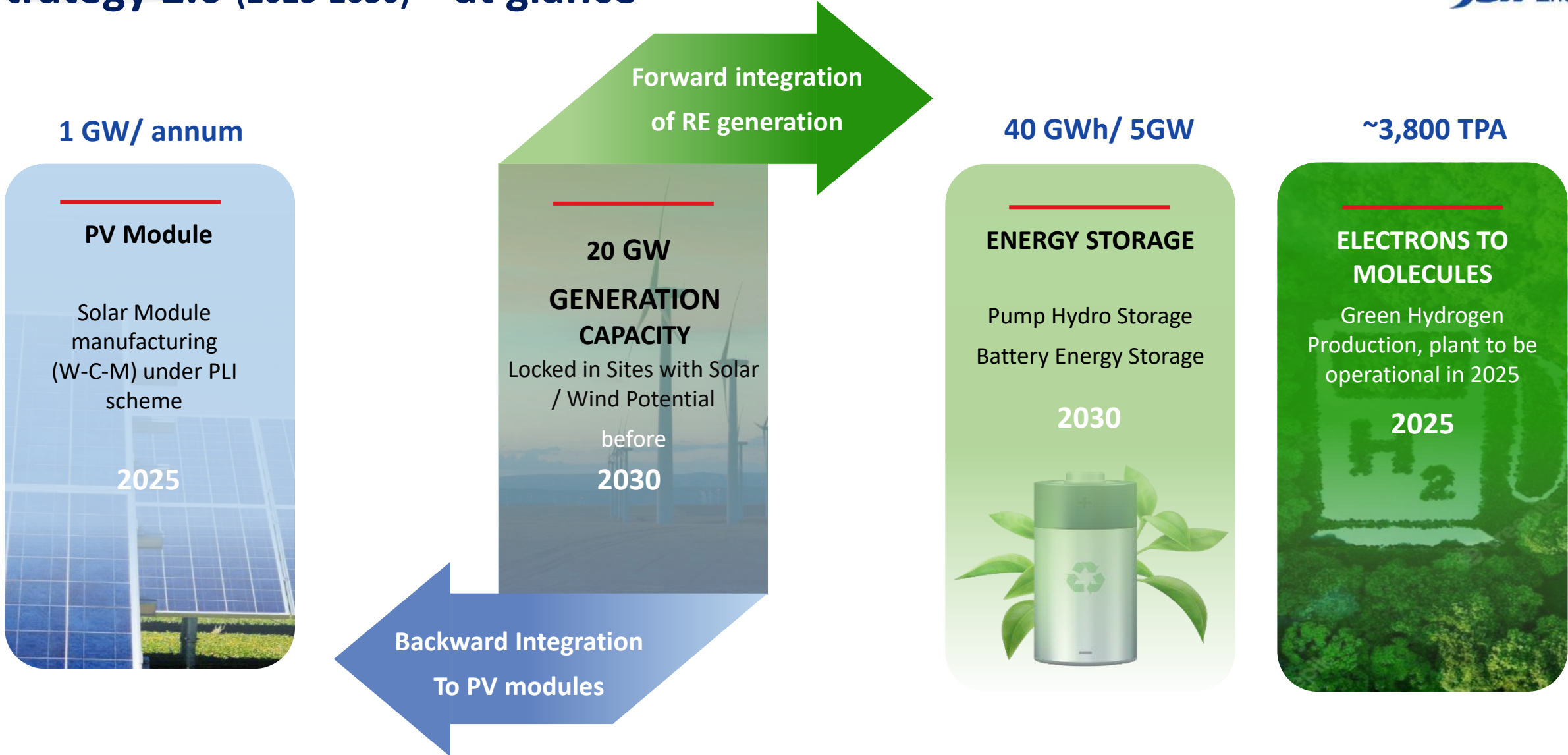
Net Debt Movement

Particulars in ₹ Cr



Net Debt / EBITDA at 4.5x, well within the guardrails of credit rating agencies

Strategy 2.0 (2023-2030) – at glance



Growth driven by internal accruals

Normalised Net Debt/EBITDA to be in the range in 3.5x-4.0x

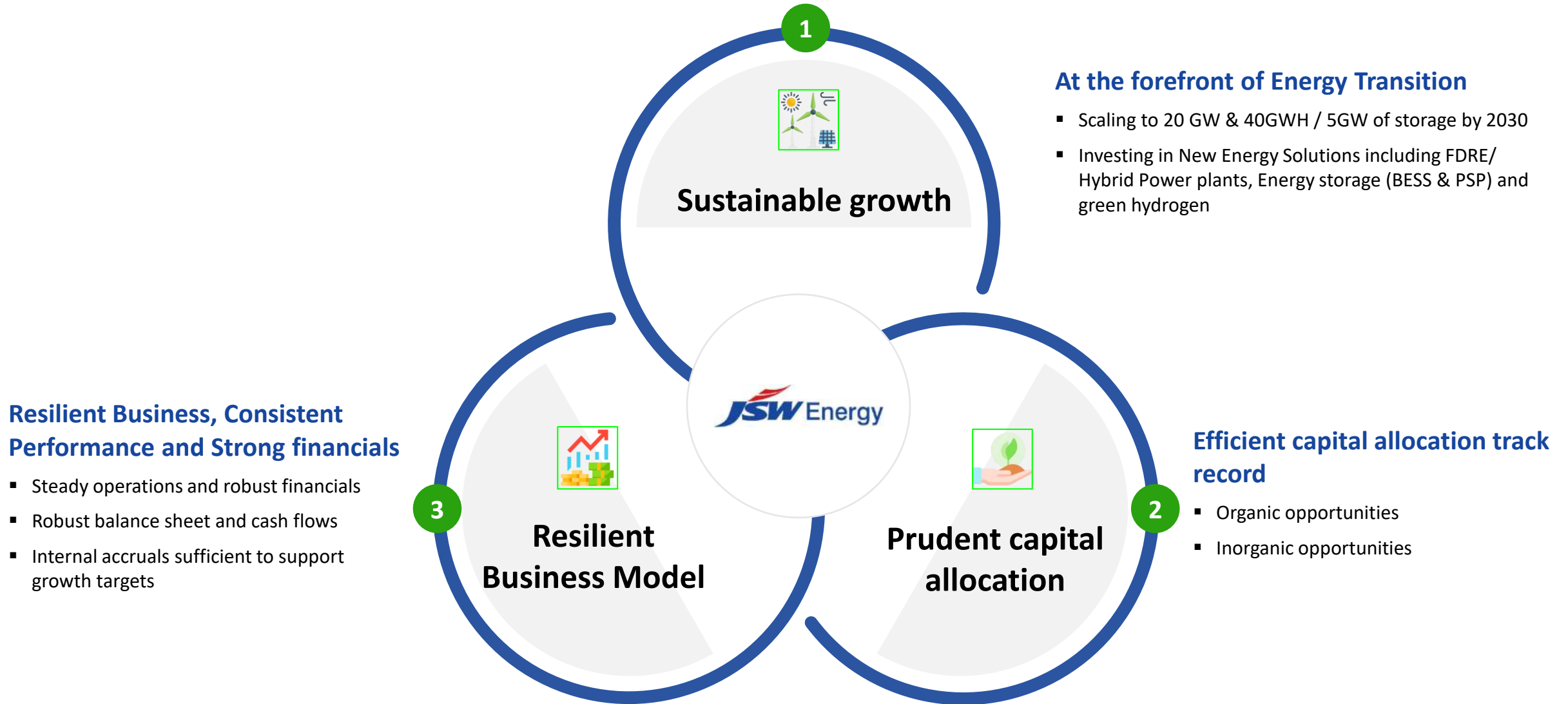
Balance Sheet Size to grow at 22% CAGR

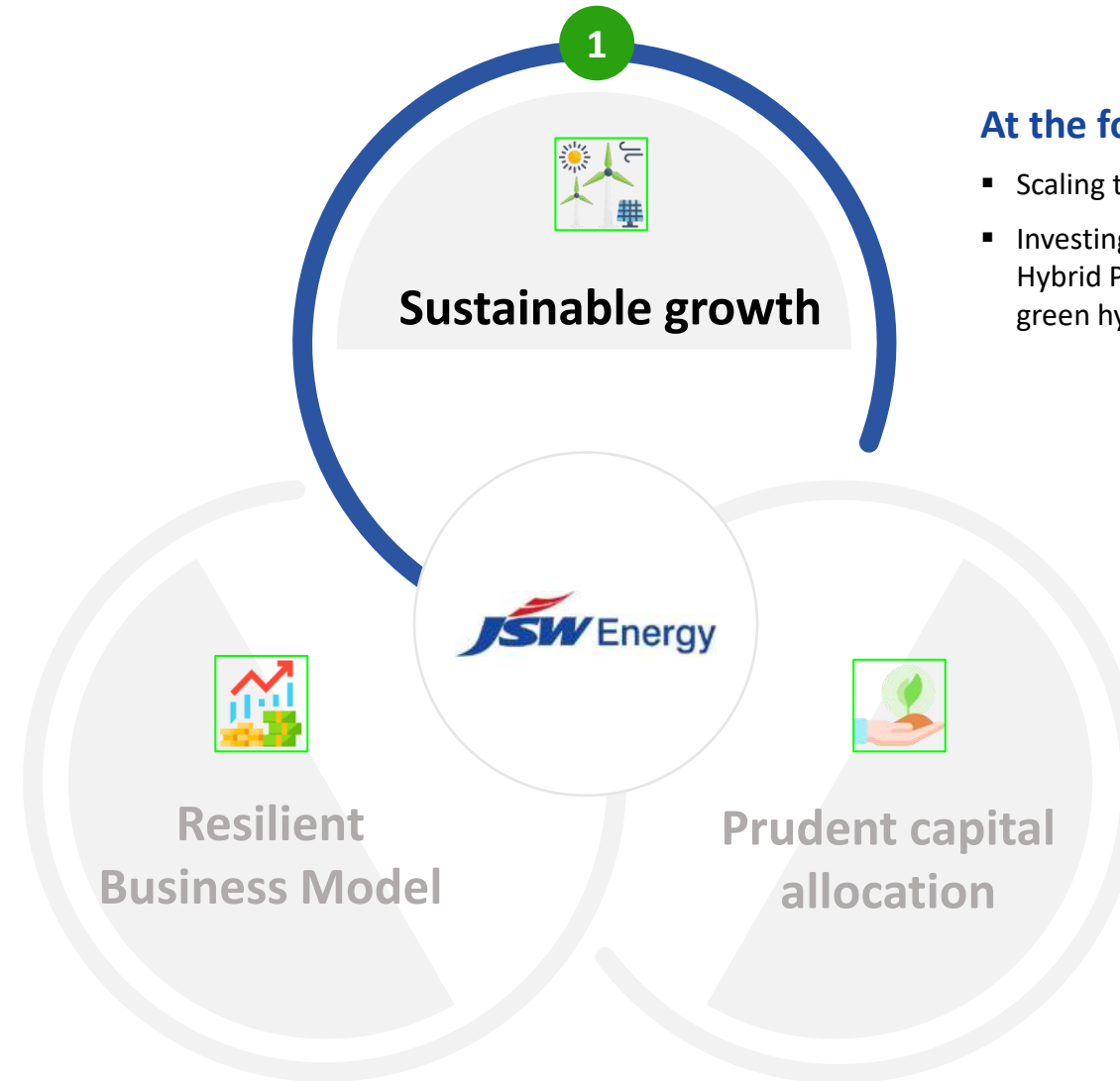
Why JSW Energy ?

- Investment Story
- Key Highlights

An aerial photograph of a large dam and reservoir. The dam is a long, curved concrete structure with several spillways. The reservoir is a large body of greenish water. The surrounding area is hilly and forested. A prominent blue diagonal line runs across the image from the top left towards the bottom right.

Committed to reaching
Net Zero emissions by 2050



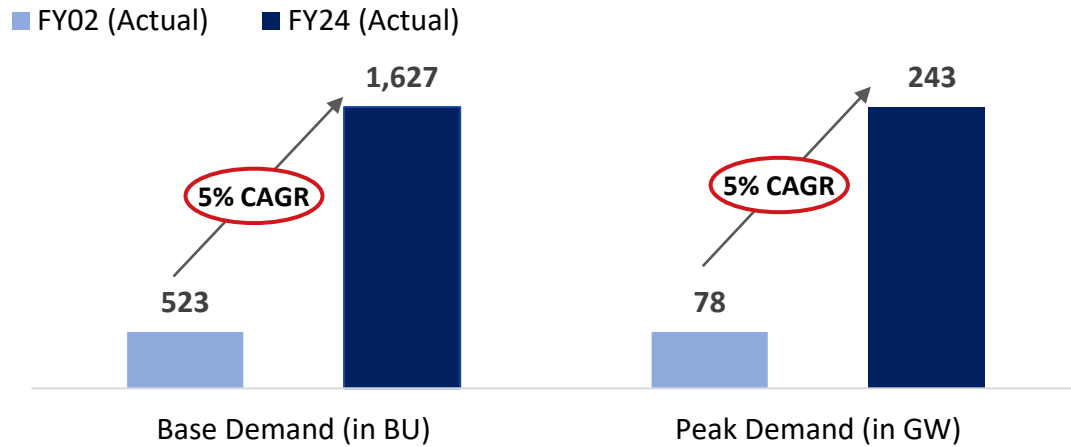


At the forefront of Energy Transition

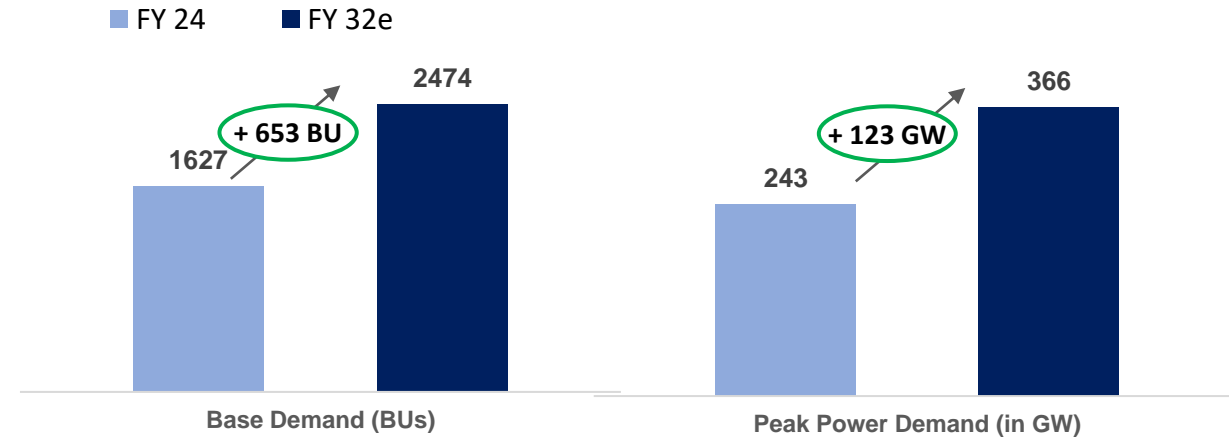
- Scaling to 20 GW & 40GWH / 5GW of storage by 2030
- Investing in New Energy Solutions including FDRE/ Hybrid Power plants, Energy storage (BESS & PSP) and green hydrogen

Significant Market Opportunity: Power Demand Growth to be met by RE

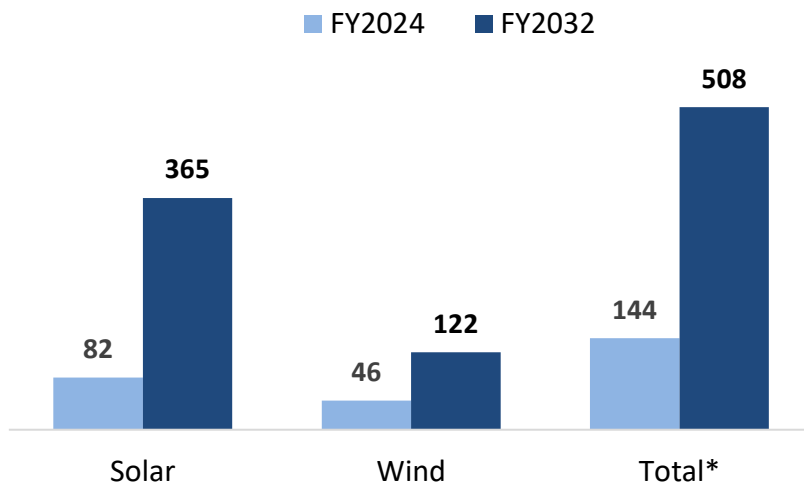
Historical Power Demand Growth




Similar growth expected in power demand over next decade




Demand to be met incrementally with Renewable Energy



Rapid Urbanization and universal electrification to drive power demand

- 

India is world's third largest power producer, however has a low per capita consumption (~1/3rd of world average), this provides huge opportunity for growth
- 

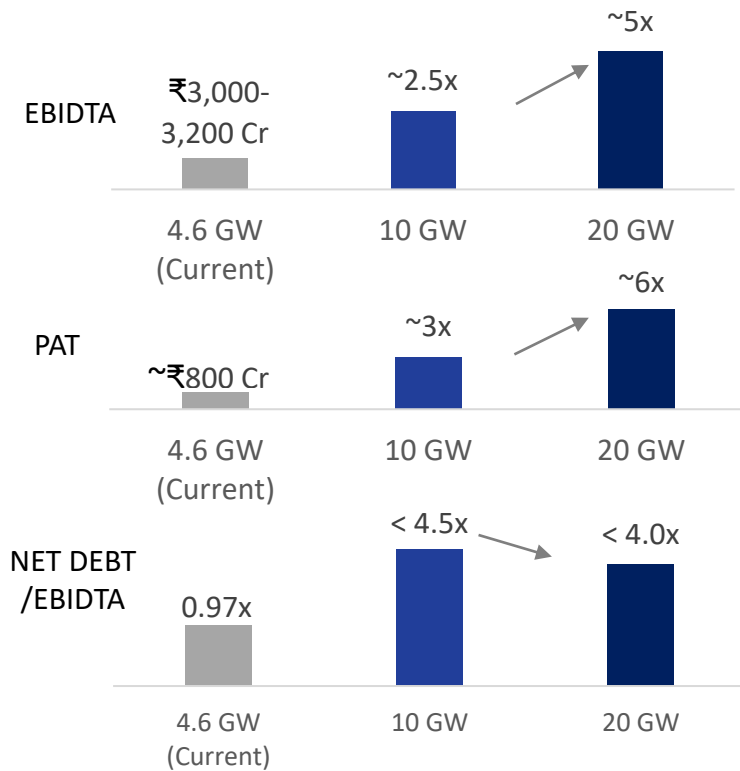
Sustained economic growth has driven power demand in India, going forward, unlocking of demand from increased rural electrification and rapid urbanization to drive demand for power

Well placed to achieve 20 GW of generation capacity ahead of 2030

Strategy 1.0 :

June 2021

10 GW Generation by 2025 and 20GW by 2030

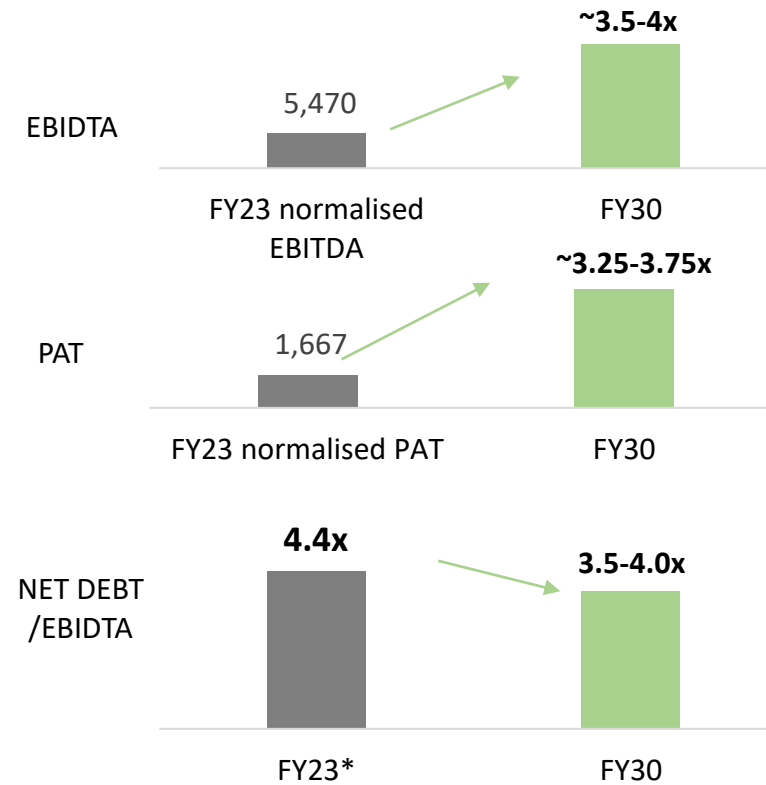


- Growth through internal accruals
- Target mid teen returns
- >₹75,000 Cr envisaged

Strategy 2.0

June 2023

20 GW Generation + 40 GWh of Storage by FY30



- Balance Sheet growth at 22% CAGR
- Internal accrual + mid teen returns
- >₹115,000 Cr envisaged

Current Status

Generation – Locked in 28.3GW

Installed
8,242 MW

Wind 2,668 MW
Solar 675 MW
Thermal 3,508 MW
Hydro 1,391 MW

Under-Acquisition
8,296 MW

O2: 4,696 MW
KSK: 3,600 MW

Under-construction
7,830 MW

Organic Pipeline
3,940 MW

Storage – Locked in 16.3GW

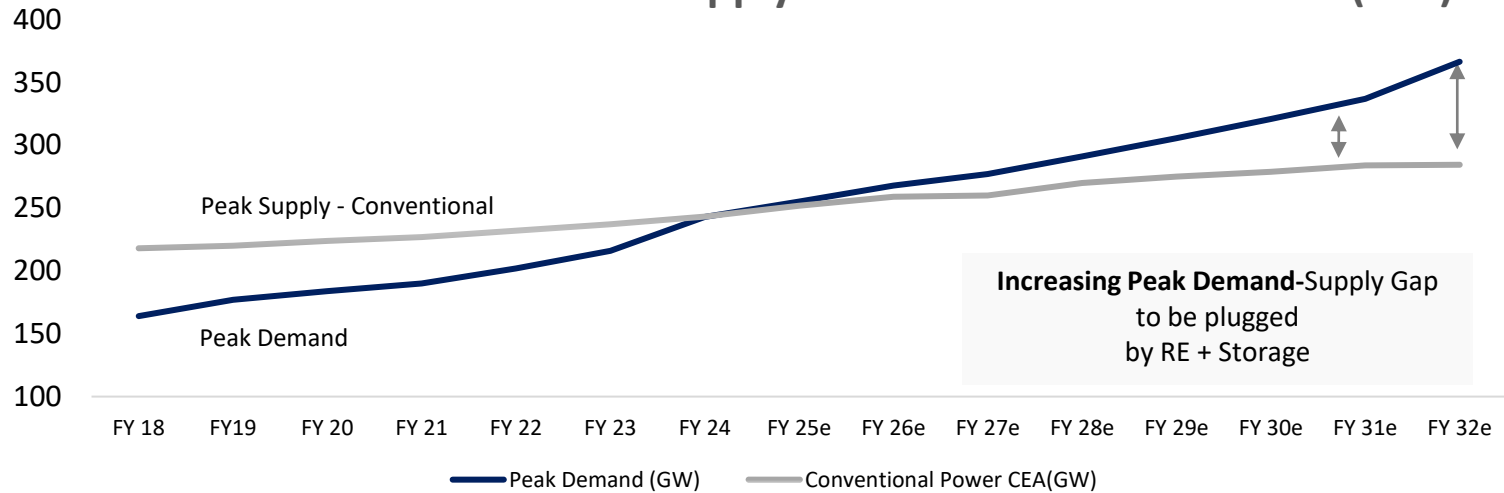
Hydro PSP
14.4 GWh

BESS
1.9 GWh

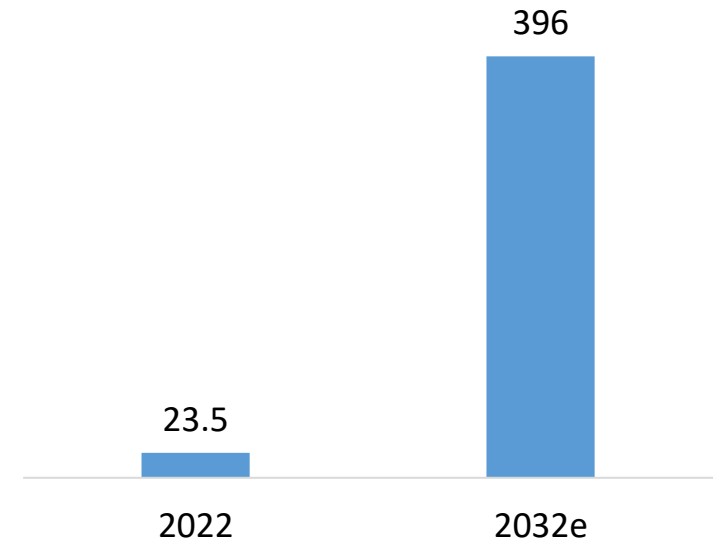
- At 10 GW, EBIDTA & PAT, as guided in Strategy. 1.0
- Equity raise helped to accelerate growth
- Net Debt/ EBIDTA as per credit rating guardrails

Energy Storage critical in India's Energy Transition

Peak Demand vs Supply from Conventional Sources (GW)



Storage Capacity GWh*



Renewable Energy + Storage Solutions required to plug increasing Peak Demand-Supply Gap going forward

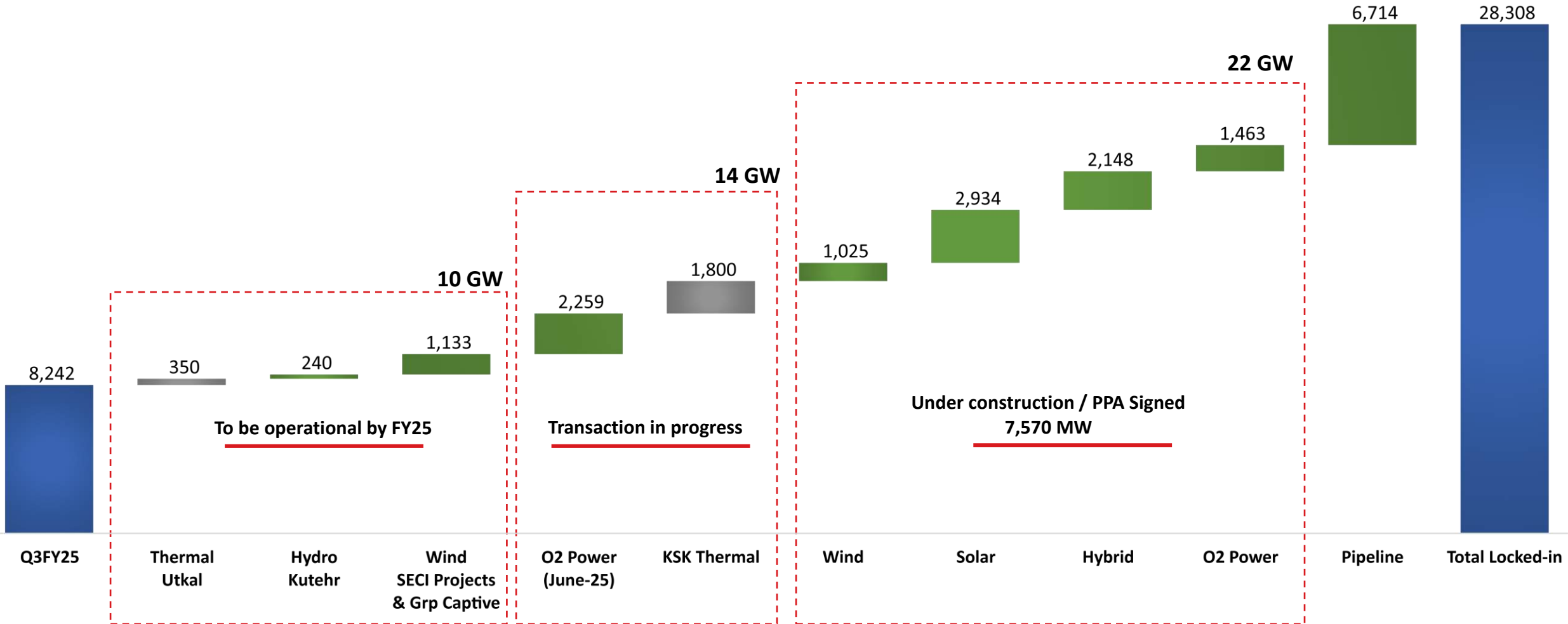
- Peak Power Demand is expected to grow at a CAGR of ~6% between FY23-30
- Old & Inefficient thermal capacities to keep on retiring YoY
- Hence, Increasing gap between Peak Demand and Peak Supply from conventional power sources (Thermal+Nuclear+Hydro) will be needed to be plugged by supply from renewable + storage capacities

National Electricity Plan 2023

- Projections of the order of 396 GWh of energy storage requirement by 2031-32

Generation Capacity - Locked-in 28.3 GW

Generation (MW)



Strategy 2.0 – Generation Capacity 20 GW & Energy Storage of 40 GWh before 2030

Under-construction and pipeline projects beyond 10 GW

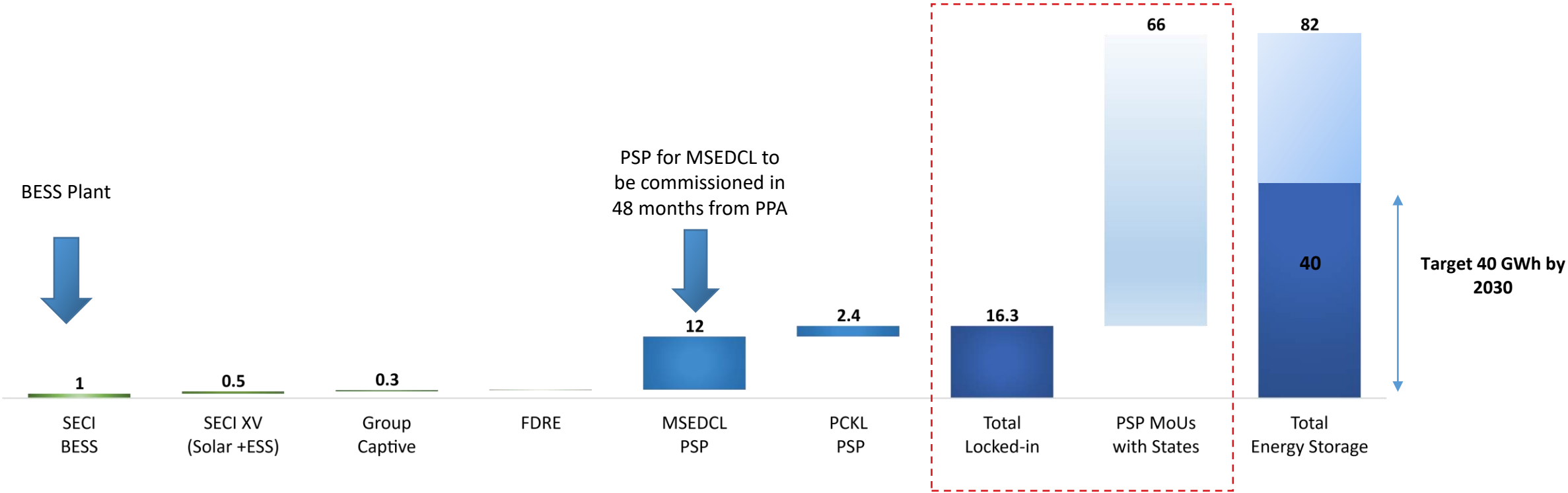
PPA Signed - Under construction 7,570 MW

Project	Contracted (MW)	Installed (MW)
SJVN	700	700
SECI XIII	700	700
NTPC Solar II	700	700
GUVNL	300	300
PAVAGADA	300	300
Group Captive	79	79
C&I	155	155
Total Solar	2,934	2,934
SECI XVI	1,025	1,025
Total Wind	1,025	1,025
GUVNL (Phase II)	192	234
MSEDCL (Hybrid III & IV)	1,200	1,600
Group Captive	125	125
C&I	189	189
Total Hybrid	1,706	2,148
O2 Power – transaction in progress	782	1,463
Total	6,447	7,570

Letter of Award/Intent Received – Pipeline 6,714 MW

Project	Contracted (MW)	Installed (MW)
SECI XV (Solar +ESS)	500	500
Group Captive	60	60
NTPC Solar III	400	400
Total Solar	960	960
Adani Energy – Wind	250	250
Total Wind	250	250
SECI (Hybrid VIII)	300	330
SJVN (Hybrid –II)	300	330
NTPC (Hybrid VI)	300	330
Group Captive	1,410	1,410
SECI – FDRE IV	230	330
Total Hybrid/FDRE	2,540	2,730
Transaction in progress		
O2 Power	820	974
KSK Mahanadi Power	1,800	1,800
Total	6,370	6,714

Energy Storage - Locked in 16.3 GWh



Strategy 2.0 – Generation Capacity 20 GW & Energy Storage of 40 GWh before 2030

Battery Storage (BESS) and Hydro Pump Storage (HPSP)

India's Storage Capacity Mix for FY 2031-32

National Electricity Plan 2023



Aiming 40 GWh and 5 GW Energy Storage by 2030

JSW Energy

Battery Energy Storage System (BESS)

- Build Own Operate Transfer (BOOT) with tenure of 12 years
- Battery Storage Purchase Agreement for 60% of the capacity with SECI and balance is open for sale
- Identified site is at Fatehgarh, Rajasthan
- Participate in ancillary market with the open capacity
- Expected commissioning by Jun-25, site preparatory works started

Hydro Pump Storage (PSP)

- **Signed PPA for 12.0GWh (1.5 GW x 8 hours) PSP from MSEDL**
 - Target commissioning : 48 months from signing of PPA
 - PPA Duration: 40 years
- **Received LoI for 2.4GWh (300 MW x 8 hours) PSP from Power Company of Karnataka Ltd (PCKL)**
 - Target commissioning : 36 months from signing of PPA
 - PPA Duration: 40 years

Electrons to Molecules: Green Hydrogen Potential

Green Hydrogen: Low or zero-emission hydrogen produced using clean energy sources

Main production route	Characteristics	
Electrolysis using renewables	 Zero CO ₂	 High Cost

Blue Hydrogen: Grey hydrogen whose CO₂ emitted during production is sequestered via carbon capture and storage (CCS)

Main production route	Characteristics	
SMR + CCS	 Low CO ₂	 High Cost
Coal Gasification + CCS	 Low CO ₂	 High Cost

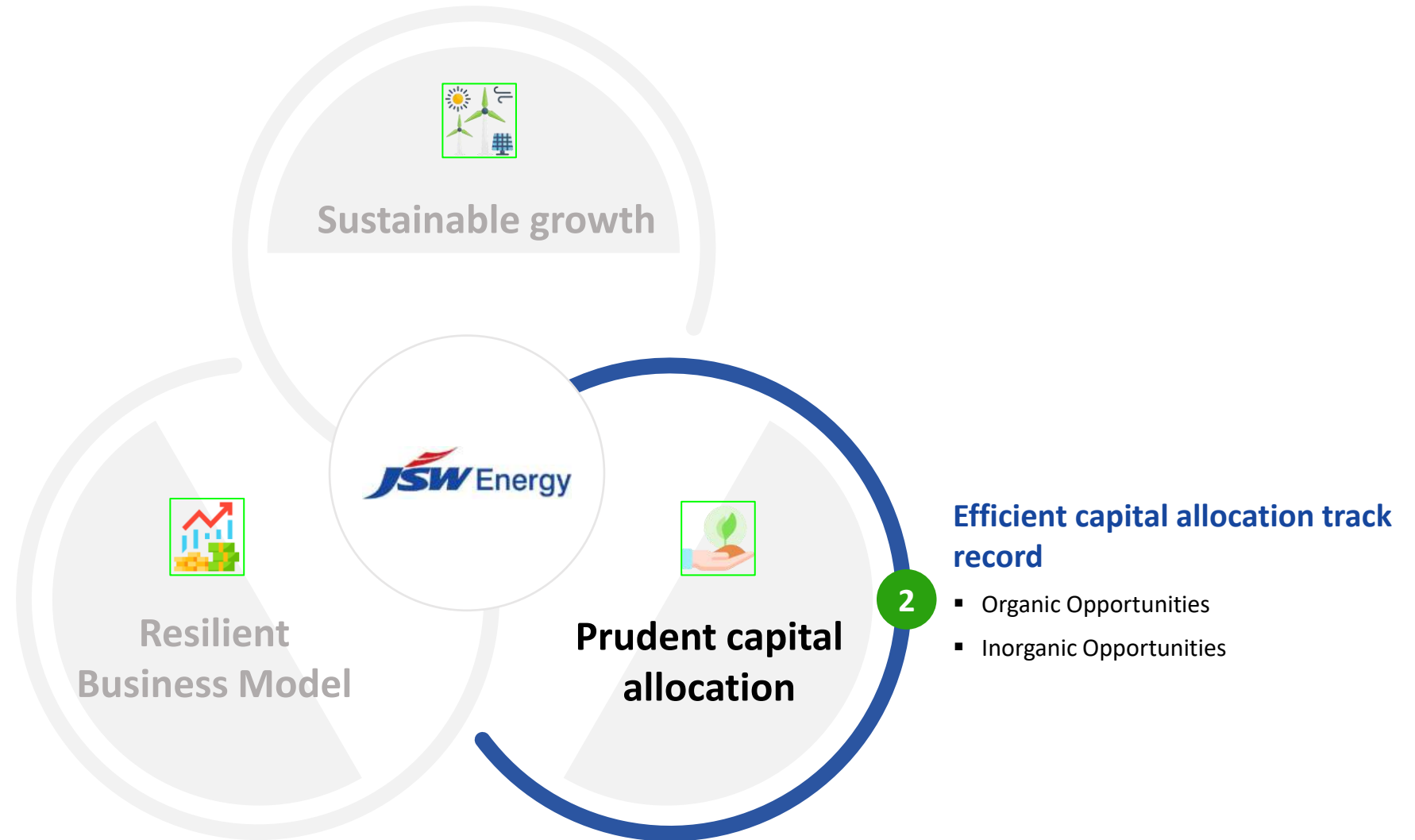
Grey Hydrogen: Currently, more than 95% of hydrogen is produced from fossil fuels via carbon intensive processes.

Main production route	Characteristics	
Steam Methane Reforming (SMR)	 Intense CO ₂	 Low Cost
Coal Gasification	 Intense CO ₂	 Low Cost



JSW Energy

- Contracted India's largest Commercial Scale Plant for production of Green H₂ (Capacity- 3,800 TPA). This is towards production of Green Steel
- Received LoA for 6.5 KTPA Green Hydrogen production facility from SECI under SIGHT Scheme
- Signed MoU with JSW Steel for 85-90 KTPA of Green Hydrogen & 720 KTPA of Green Oxygen by 2030.



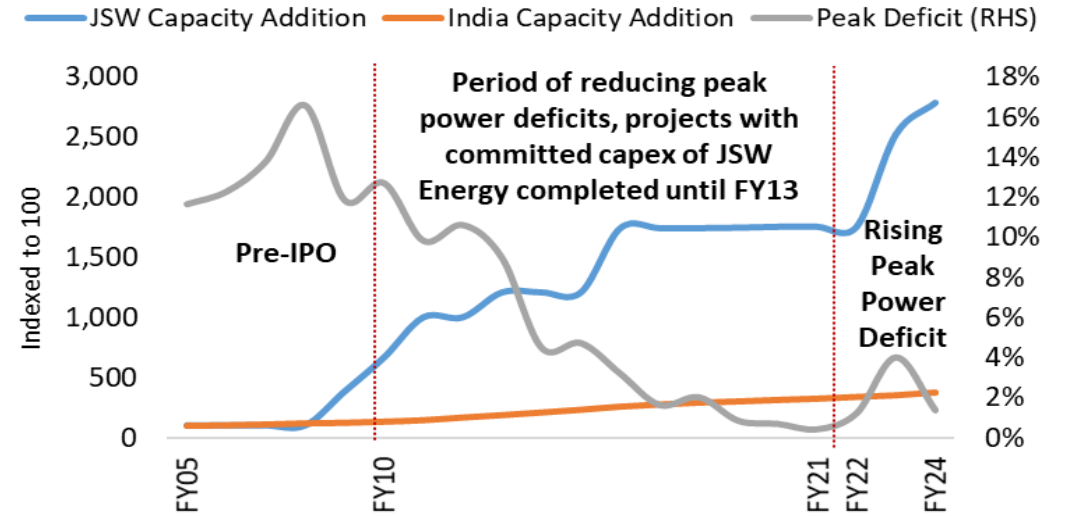
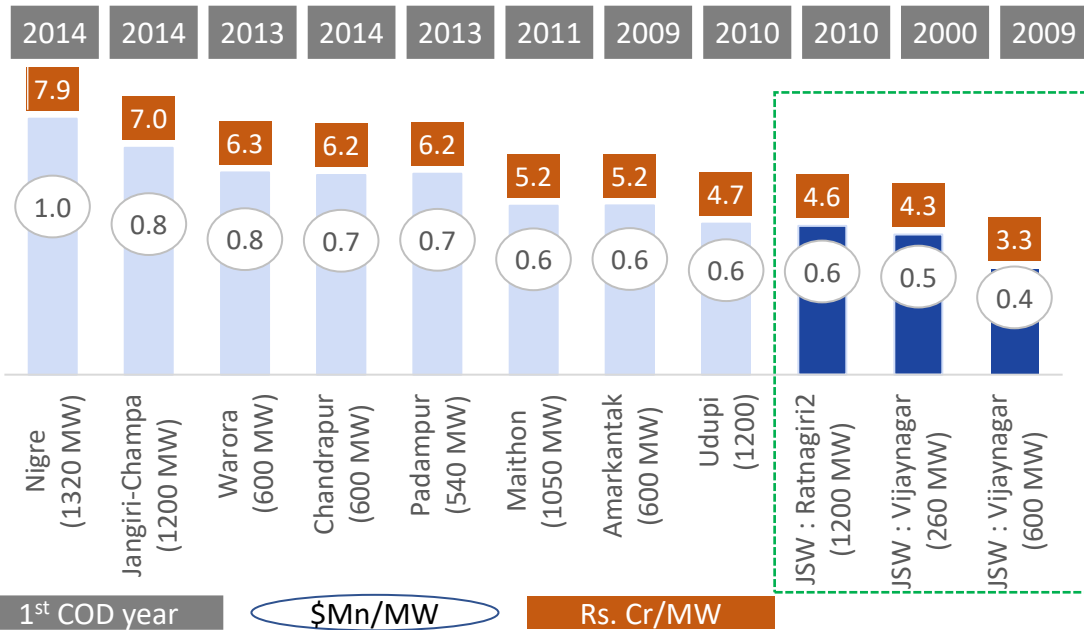
Proven project execution and operational excellence...

Prudent and consistent capital allocation strategy for growth over a 25 year history

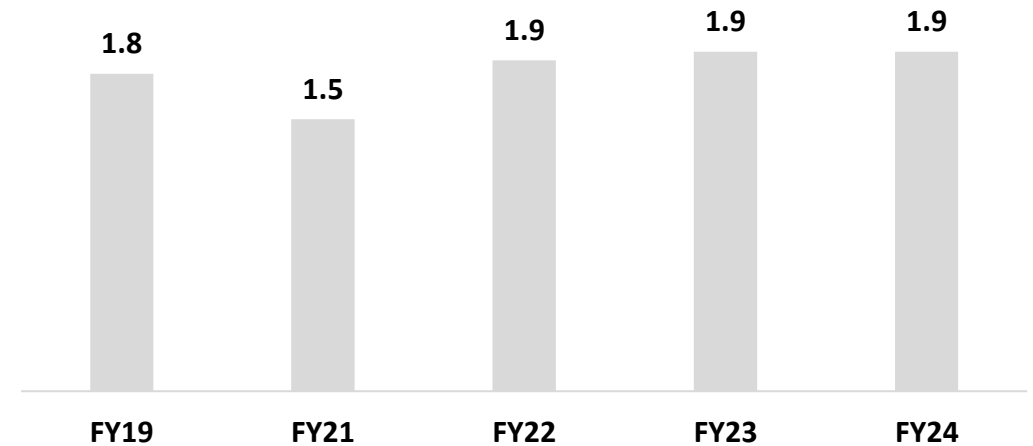
Selective bidding to ensure mid teen returns

Successful integration of inorganic capacities

One of the lowest project execution cost in the industry



Sound operating efficiency characterized by one of the lowest O&M Cost/MW (₹ mn)



History of Value Accretive Acquisitions Driven by Focused Interventions

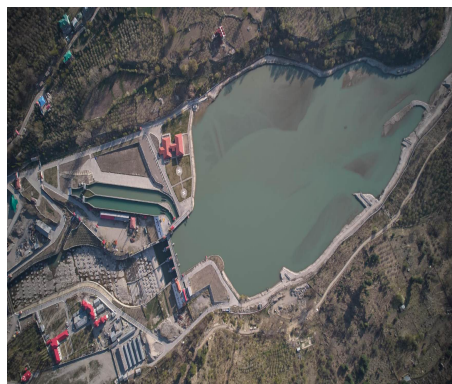
Karcham Wangtoo & Baspa
Hydro Plant – 1,391 MW
Acquired in Q2FY16
Enterprise Value INR 9,275 cr
EBITDA FY24- INR 1,304 cr

Mytrah RE Assets
Solar and Wind – 1,753
Acquired in FY2023
Enterprise Value INR 10,150 cr
Average Tariff – INR 4.82/KWh

Vashpet Wind Assets
Wind Assets – 45 MW
Acquired in Q1FY25
Enterprise Value INR 132 cr

Hetero RE Assets
Solar and Wind – 1,753
Acquired in Jan 2025
Enterprise Value ~INR 630 cr
Average Tariff – INR 5.22/KWh

Utkal Thermal (Ind-Barath)
Thermal Plant – 700 MW
Acquired in FY2023
Enterprise Value INR 1,048 cr
Additional capex of INR 1,650 cr



Highlights

Karcham Wangtoo & Baspa

- Consistently generating more than design energy
- 91 MW of capacity for merchant market

Mytrah RE Assets

- Successful turnaround of both wind and solar assets
- One of the largest refinancing package in RE sector

Vashpet Wind Assets

- Successful integration of assets and team

Hetero RE Assets

- Entire wind portfolio having remaining life of ~15 years
- Integration process in place

JSW Utkal Power Plant

- Unit 1 350 MW Operational
- Unit 2 350 MW synchronized
- Fastest revival of stalled power plant

Value accretive Acquisitions – Transactions under Progress

O2 Power
Solar and Wind – 1,753
Signed SPA in Q3FY25
Enterprise Value ~INR 12,468 cr
Average Tariff – INR 3.37/KWh

KSK Mahanadi Power Ltd
Thermal – 3,600
Successful bidder and received Lol
Awaiting CCI and NCLT approval
1800 MW operational, 1800 MW under construction



Acquisition rationale

- Build vs Buy
- Mid Teen Equity IRR
- Access to high quality talent pool
- Resources for accelerated growth

Credit rating

Reaffirmed at 'AA/Stable' from ICRA and India Ratings, post the announcement of acquisitions of O2 Power and KSK Mahanadi

Operating Assets

O2 Power : 2.3 GW by Q1 FY26
KSK Mahanadi : 1.8 GW already operational throwing INR 2,600 cr of EBITDA

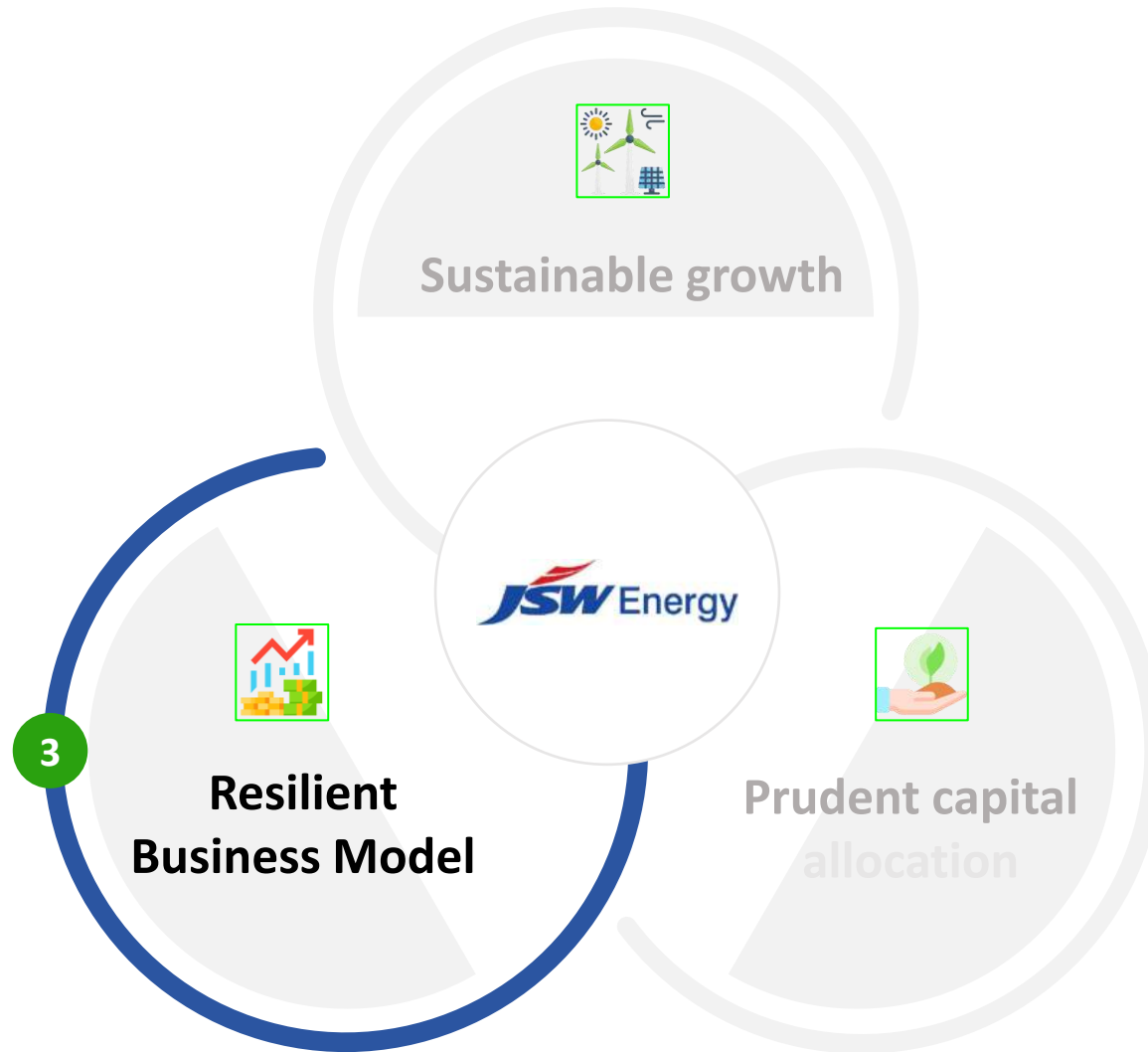
Highlights

- O2 Power**
- Experienced Management team
 - Locked in resources like connectivity beyond 4.7 GW and land bank for 40% of under-construction & Pipeline projects

- KSK Mahanadi Power**
- Balance of plant in place for 3,600 MW
 - Operational 1,800 MW capacity is 95% tied up in long and medium term PPA

Resilient Business, Consistent Performance and Strong financials

- Steady operations and robust financials
- Robust balance sheet and cash flows.
- Internal accruals sufficient to support growth targets



Robust Balance Sheet & Cashflows

Balance sheet headroom to pursue growth opportunities

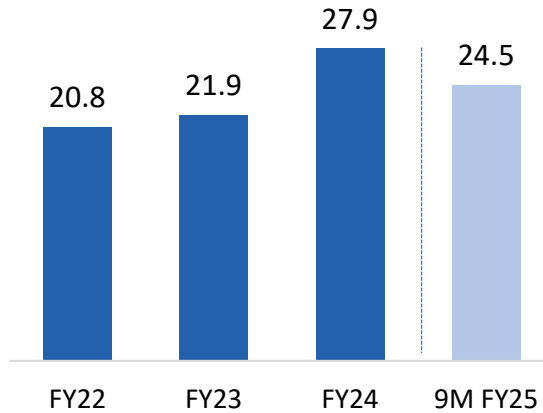
- **Strong Financials**

Particulars	As on Dec 31, 2024
Networth	₹ 27,152 Cr
Net Debt	₹ 26,448 Cr
Net Debt/TTM Proforma EBITDA	4.5x
Net Debt/TTM Proforma EBITDA (excl. under construction projects)	2.8x
Net Debt/Equity	1.0x
Wtd. Average Cost of Debt	8.87%
Cash PAT (TTM)	₹ 3,341Cr

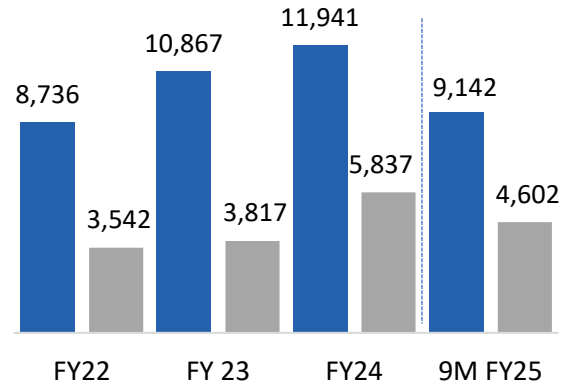
- **Healthy Credit Ratings and access to diverse pools of liquidity**
 - India Rating & Research: IND AA (Outlook Stable)
 - ICRA Ltd: ICRA AA/ Stable
- **Strong Liquidity with healthy cash balances: ₹4,947 Cr***

Strong Cash Flow Generating

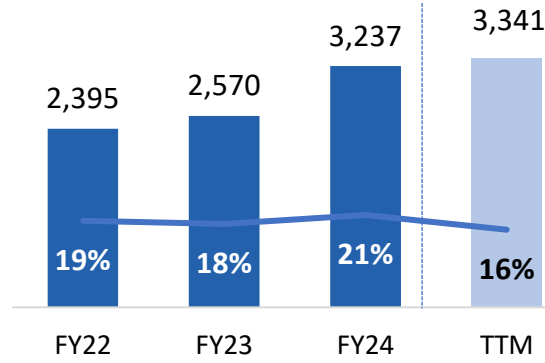
Net Generation (BUs)



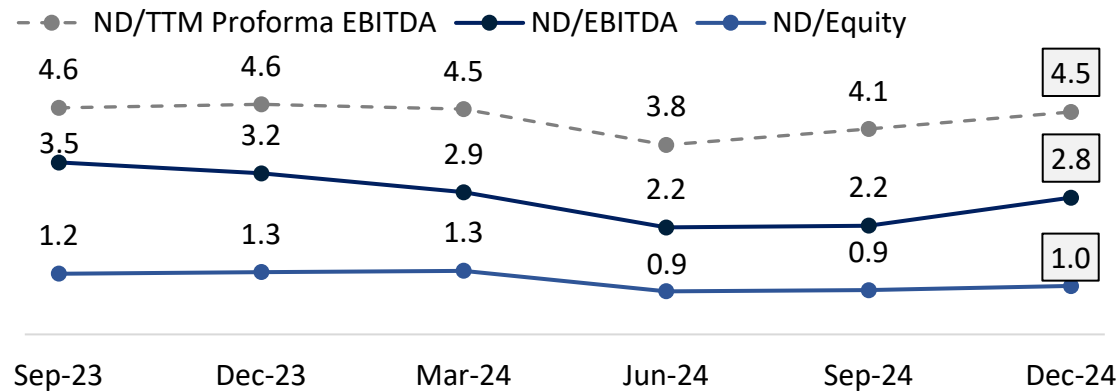
Total Income¹ and EBITDA (₹ Cr)



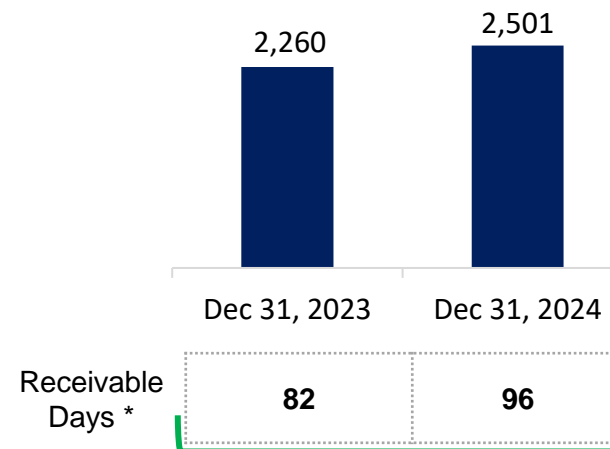
Cash PAT (₹ Cr) and Cash Returns



ND/EBITDA for Operational Projects at 2.8x



Healthy receivables days



Steady operations and robust financial

- 87% of portfolio tied-up under Long Term PPA; Remaining Avg. Life of Assets/PPA: ~23 years / ~18 years
- Track record of strong yearly cash profits and mid-teen equity returns

Financial flexibility








- Strong leverage ratio, Net Debt to operating EBITDA of 2.8x
- JSW Steel shares: 7 Cr shares held (Value as on Dec 31, 2024: ₹ 5,648Cr)
- Raised ₹ 5,000 Cr Growth Capital through QIP in Apr-24

Receivables

- All plants placed favourably in States' Merit Order Dispatch
- Payment security mechanism in force for power tied under long term PPA with discoms

1. Not comparable YoY from FY21 due to Change to Job Work Model Partially
 # ND/Proforma EBITDA excluding debt on under-construction projects * Includes Unbilled Revenue and excluding Acquired RE Portfolio receivables

JSW Energy : Key Highlights

-  **Proven Execution Excellence**
 - ✓ Proven project execution skills: Projects set-up in lowest cost & time
 - ✓ Differentiated business strategy for growth to 20 GW, driven by Renewable
 - ✓ Foraying in New Energy Platforms: Green Hydrogen, Energy Storage, Energy Products & Services
-  **Focus on Sustainability**
 - ✓ Strong Focus on ESG – MSCI ESG Rating 'A' and Leadership band with 'A-' score in the 2023 CDP Climate Change rating
 - ✓ Amongst the Highest rated power generation company in India by various independent ESG rating agencies - DJSI 77/100
-  **Efficient O&M**
 - ✓ Sound operating efficiency characterized by one of the lowest O&M costs in the sector
 - ✓ Barmer, Ratnagiri and Vijayanagar Plants awarded 'SWORD OF HONOUR' by British Safety Council
-  **Steady EBITDA and Cash accruals**
 - ✓ 87% of total portfolio tied up with LT PPA providing steady EBITDA and Cashflow generation
 - ✓ Two-part tariff structure mitigating fuel and forex risk
-  **Healthy Receivables**
 - ✓ Receivables days at low levels in DSO terms.
 - ✓ Favorable placement in Merit Order Despatch & diversified off-takers mitigate Receivable risk
-  **Strong Balance Sheet**
 - ✓ Robust Balance Sheet: 4.5x Net Debt/EBITDA; 1.0x Net Debt/Equity
 - ✓ Healthy debt metrics to be maintained while pursuing value accretive growth
 - ✓ A healthy cash balance of ₹ 4,947 Cr and financial flexibility with JSW Steel equity shareholding
 - ✓ Raised ₹ 5,000 Cr Growth Capital through QIP from marquee institutional investors to accelerate growth
-  **Low Cost of Funding**
 - ✓ Weighted average cost of debt at 8.87%
 - ✓ Executed attractive refinancing and debt sizing package for Acquired RE Portfolio RE assets, cost saving of > ₹240 cr
 - ✓ Raised a Rs 707 million green bond to refinance debt for hydro entity in May'21

Investor Relations Contact:

ir.jswenergy@jsw.in

JSW
JSW ENERGY LTD
RATNAGIRI



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Appendix



Acquired RE Portfolio Solar Plant (Hungund, Karnataka)

Consolidated Financial Results

9M FY25	9M FY24	Particulars in ₹ Crore	Q3 FY25	Q3 FY24
9,142	9,062	Total Revenue	2,640	2,661
4,602	4,545	EBITDA	1,115	1,229
50%	50%	<i>EBITDA Margin(%)</i>	42%	46%
1,173	1,207	Depreciation	406	400
1,594	1,520	Finance Cost	565	521
1,836	1,818	Profit Before Tax	145	309
1,543	1,371	Profit After Tax	168	231
2,655	2,551	Cash Profit After Tax ¹	507	628
8.84	8.34	Diluted EPS ² (₹)	0.96	1.41

Operational Performance – Thermal

			Net Generation (MUs)						PLF/CUF (%)			
Location (Current Capacity)		Capacity (%)	Q3 FY25	Q3 FY24	Change YoY	9M FY25	9M FY24	Change YoY	Q3 FY25	Q3 FY24	9M FY25	9M FY24
Ratnagiri (1,200 MW)	LT	91%	1,639	1,682	-3%	4,965	4,822	3%	74 (*90)	76 (*93)	75 (*88)	74 (*93)
	Total	100%	1,984	2,062	-4%	5,930	5,753	3%	82 (*96)	85 (*100)	82 (*94)	79 (*97)
Barmer (1,080 MW)	LT	100%	1,487	1,564	-5%	4,438	4,575	-3%	70 (*77)	74 (*77)	70 (*75)	72 (*75)
Vijayanagar (860 MW)	LT	37%	863	568	52%	2,032	1,607	26%	100 (*100)	89 (*90)	100 (*100)	85 (*89)
	Total	100%	1,042	1,076	-3%	2,759	3,049	-9%	59 (*59)	61 (*62)	53 (*54)	58 (*60)
Utkal (350 MW)	Total	100%	571	NA	NA	1,404	NA	NA	79 (*79)	NA	66 (*66)	NA
Nandyal (18 MW)	LT	100%	21	27	-23%	59	62	-5%	59 (*100)	76 (*97)	56 (*100)	58 (*99)
Total Thermal (3,508 MW)	LT	72%	4,010	3,841	4%	11,494	11,066	4%	80 (*90)	77 (*86)	77 (*85)	74 (*85)
	Total	100%	5,105	4,729	8%	14,590	13,438	9%	72 (*79)	74 (*82)	69 (*76)	71 (*80)

Operational Performance – Renewables

			Net Generation (MUs)						PLF/CUF (%)			
Location (Current Capacity)		Capacity (%)	Q3 FY25	Q3 FY24	Change YoY	9M FY25	9M FY24	Change YoY	Q3 FY25	Q3 FY24	9M FY25	9M FY24
Hydro (1,345 MW)*	LT	97%	682	634	8%	5,104	4,462	14%	24	22	60	52
	Total	100%	723	634	14%	5,479	4,544	21%	25	22	62	52
Solar (675 MW)	LT	100%	284	300	-5%	914	955	-4%	19	20	21	22
Wind (2,152 MW)	LT	100%	639	465	38%	3,489	2,527	38%	13	14	26	28
Total Renewables (4,172 MW)	LT	99%	1,606	1,399	15%	9,507	7,945	20%	NA	NA	NA	NA
	Total	100%	1,646	1,399	18%	9,882	8,027	23%	NA	NA	NA	NA

LT : Long Term; ST: Short Term,
Figures rounded off to nearest units digit

Financial Results – Major Entities

Entity-wise Revenue from Operations				
Particulars in ₹ Crore	Q3 FY25	Q3 FY24	9M FY25	9M FY24
Standalone	977	1,276	2,994	3,893
JSW Energy (Barmer)	667	705	2,052	2,071
JSW Energy Utkal	245	0	775	4
JSW Hydro Energy	179	211	964	1,199
Acquired RE Portfolio	206	254	1,197	1,280
JSW Renewable Energy (Vijayanagar)	60	39	200	129
JSW Renew Energy (SECI IX)	42	1	135	1
JSW Renew Energy Two (SECI X)	40	35	188	91
JPTL	17	17	50	52
Consolidated*	2,439	2,543	8,556	8,730

Entity-wise EBITDA (Including Other Income)				
Particulars in ₹ Crore	Q3 FY25	Q3 FY24	9M FY25	9M FY24
Standalone	386	529	1,305	1,407
JSW Energy (Barmer)	188	225	633	655
JSW Energy Utkal	45	1	190	1
JSW Hydro Energy	151	197	906	1,168
Acquired RE Portfolio	183	201	1,075	1,132
JSW Renewable Energy (Vijayanagar)	53	35	184	118
JSW Renew Energy (SECI IX)	39	1	128	1
JSW Renew Energy Two (SECI X)	34	34	179	88
JPTL	16	17	49	53
Consolidated*	1,115	1,229	4,602	4,545

Cash Returns on Adjusted Net Worth

₹ Cr (Unless mentioned otherwise)

Quarter ended	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24
Reported PAT	272	290	850	231	351	522	853	168
Add: Depreciation	291	398	409	400	427	375	392	406
Add/(less): Deferred Taxes	24	55	89	(4)	(92)	61	(4)	(66)
(Less): Dividend Received	-	-	(24)	-	-	-	(51)	-
Add/(less): One-offs*	-	-	(144)	-	-	-	-	-
Cash PAT	587	743	1,180	628	686	958	1,190	507
Cash PAT (TTM)	2,570	2,500	2,999	3,138	3,237	3,452	3,462	3,341
Adjusted Net Worth**	14,177	14,061	14,859	15,336	15,501	20,972	21,553	21,504
Cash Returns on Net Worth (%)	18%	18%	20%	20%	21%	16%	16%	16%

Strong Cash Generation of > ₹3,300 Crore

Asset Overview



JSW Energy – Broad Corporate Structure

JSW Energy Limited
28,308 MW

Ratnagiri – 1,200 MW
Vijayanagar – 860 MW
Nandyal – 18 MW
Solar – 10MW
Total – 2,088 MW

Hydro Entities
Solar/Wind Entities
Products & Services

JSW Neo Energy
20,840 MW

JSWEBL – 1,080 MW
Utkal – 700 MW

Major Entities: Energy Generation Portfolio *

JSW Hydro Energy Limited (1,391 MW)
(Karcham & Baspa)

JSW Energy (Kutehr) Limited (240 MW)

JSW Renew Energy Limited (810 MW SECI-IX)

JSW Renew Energy Two Limited (454 MW SECI-X)

JSW Renewable Energy (Vijayanagar) Limited (866 MW Captive)

JSW Renewable Energy (Dolvi) Limited (96 MW Captive)

Acquired RE portfolio (1,753 MW - Acquired)

JSW Renew Energy Three Limited SECI XII 300 MW

JSW Renew Energy Twenty Two Limited (230 MW SECI-FDRE-IV)

JSW Renew Energy Eight Limited; and JSW Renew Energy Nine Limited (1,025 MW SECI-XVI)

JSW Renew Energy Ten Limited (300 MW GUVNL)

JSW Renew Energy Eleven Limited (700 MW SECI-XIII)

JSW Renew Energy Thirteen Limited (700 MW NTPC)

JSW Renew Energy (Raj) Limited (700 MW SJVN)

MSEDCL (Hybrid III & IV) (1,200 MW)

JSW Renewable Energy (Coated) Limited (45 MW - Acquired)

Products & Services

BESS – SECI Pilot
(500MW/1000MWh)

PSP
• PPA for 12 GWh
• LoI for 2.4 GWh
• MOUs signed for 80 GWh

Advanced high efficiency **solar module** (Awarded capacity under PLI)

Green Hydrogen (3,800 TPA) & its Derivatives

Thermal Assets



Utkal 700 MW



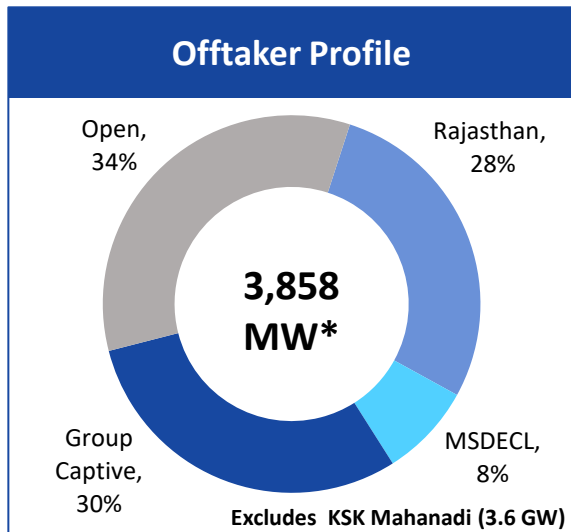
Barmer 1,080 MW



Ratnagiri 1,200 MW

Vijayanagar 860 MW

Thermal Assets | Q3 FY25 Highlights



Operational Assets



	Ratnagiri	Barmer	Vijayanagar	Utkal	
Installed Capacity	1,200 MW	1,080 MW	860 MW	700 MW Unit 1 operational & Unit 2 synchronized	
PPA tied	1,105MW	1,080 MW	338 MW	Merchant	
Fuel Type	Imported Coal	Lignite	Imported Coal	Domestic Coal	
Net Generation (MUs)	LT	1,639 MUs (-3% YoY)	1,487 MUs (-5% YoY)	863 MUs (52% YoY)	-
	Total	1,984 MUs (-4% YoY)	1,487 MUs (-5% YoY)	1,042 MUs (-3% YoY)	571 MUs
PLF/(Deemed PLF)	LT	74%/(90%)	70%/(77%)	100%/(100%)	-
	Total	82%/(96%)	70%/(77%)	59%/(59%)	79%/(79%)

~72% of Current Installed Thermal Capacity of 3,508 MW is tied-up under Long-Term PPA

Renewable Assets – 20.8 GW



JSW NEO Energy (housing all Renewable assets) – At a Glance

Generation

20.8 GW

Renewable

Installed – 4,724 MW

Under Construction – 7,480 MW

Pipeline – 3,940 MW

Transaction under Progress

O2 Power – 4,696 MW



Energy Storage

16.3 GWh

Energy Storage

BESS – SECI 500MW/1000MWh

Hydro Pump Storage (HPSP) –

MSEDCL 1,500 MW / 12,000 MWh

PCKL 300 MW/ 2400 MWh

SECI Solar + ESS (500MW+ 500MWh)

Group Captive 320 MWh



MoUs

66 GWh

Across 7 states



Energy Products

Backward Integration

Allotted 1 GW of solar wafer, cell and module (W-C-M) capacity under PLI scheme.

Electrons to Molecules

Received NoA for 6,500 TPA under SIGHT Program

Constructing 3,800 TPA Green Hydrogen plant



MoUs

Green H₂ - 85-90 KTPA

Green O₂ - 720 KTPA

Group Captive MoUs

Energy Storage – Unique Value Proposition as an Early Mover

Battery Energy Storage System (BESS)

LoA received for 500MW/1000 MWh SECI project
 BESPA signed for 250MW/500 MWh with SECI in Mar-24

- Build Own Operate Transfer (BOOT) with tenure of 12 years
- Battery Storage Purchase Agreement for 60% of the capacity with SECI and balance is open for sale
- Identified site is at Fatehgarh, Rajasthan
- **Project is on hold as CERC didn't allow adoption of tariff**
- **JSW Energy has filed appeal in APTEL against CERC order**

Particulars	SECI (BESS)
Tender capacity	500 MW / 1000 MWh
No. of hours backup	2 hours
Purchase agreement tenure	12 years
RTE	Min 85%
No of cycles per day	2

Hydro Pump Storage (PSP)

- **Signed PPA for 12.0GWh (1.5 GW x 8 hours) PSP from MSEDL**
 - Target commissioning : 48 months from signing of PPA
 - PPA Duration: 40 years
- **Received Lol for 2.4GWh (300 MW x 8 hours) PSP from Power Company of Karnataka Ltd (PCKL)**
 - Target commissioning : 36 months from signing of PPA
 - PPA Duration: 40 years
- **JSW's proven experience with managing the largest hydro portfolio in the private sector**

Large Resources secured for ~80GWhr PSP/ 12.3 GW

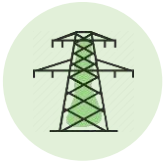
State	Capacity (GW)
Karnataka	0.4
Maharashtra	3.0
Uttar Pradesh	1.7
Rajasthan	1.2
Andhra Pradesh	1.5
Telangana	1.5
Uttarakhand	3.0
Resources Secured	12.3

Contracted Commercial Scale Green Hydrogen Project

Produce Green Hydrogen for Production of Green Steel



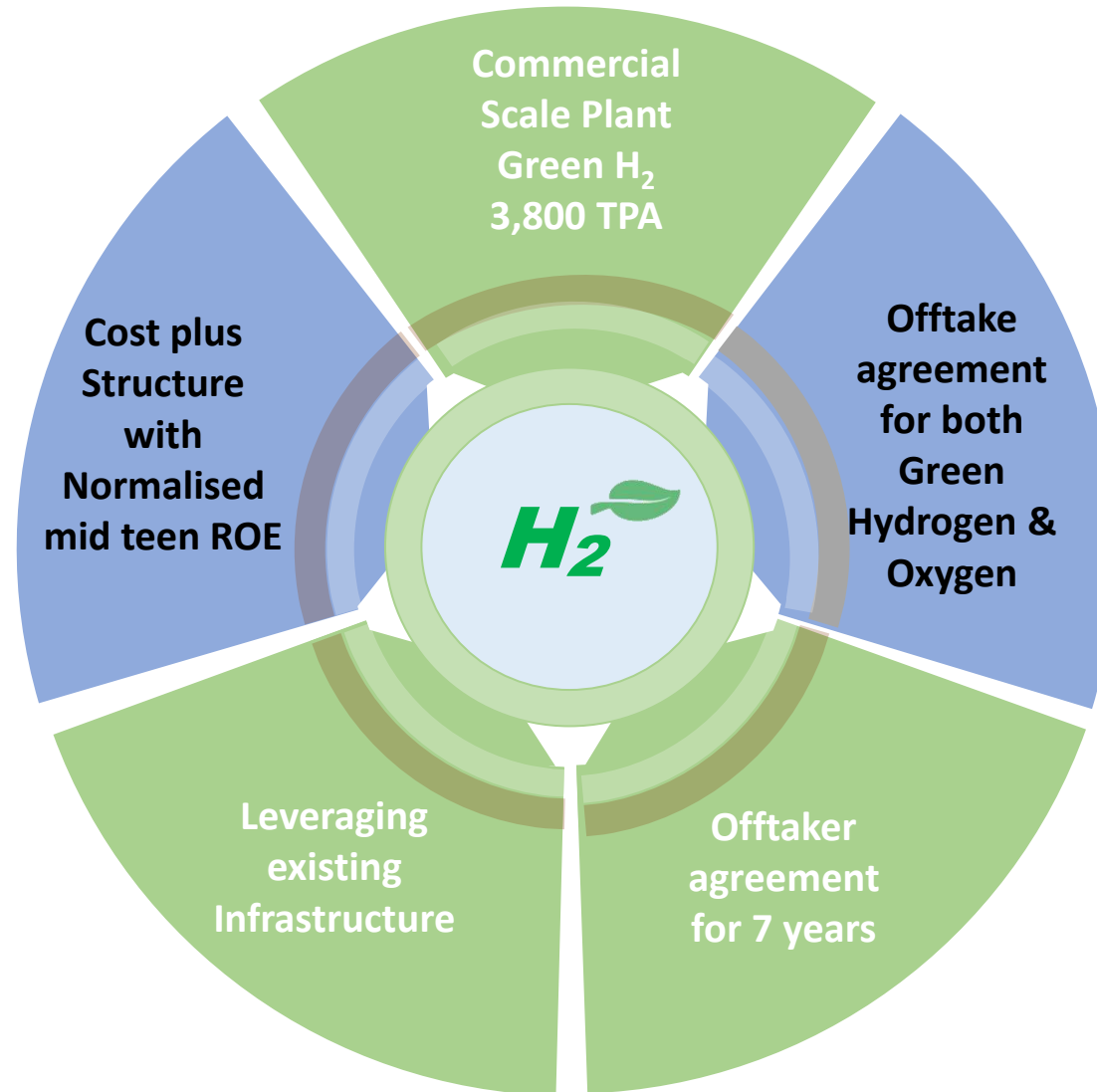
Green Power
25 MW RTC power
Secured land for plant



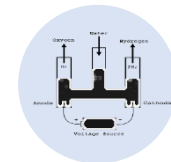
Power Transmission
Existing micro grid - No power banking needed



Full amortization of capex in 7 years
with normative mid-teen RoE



Surety of Offtake
Green Hydrogen
Green Oxygen



Commissioning by Mar-25



Wafer- Cell – Module Manufacturing

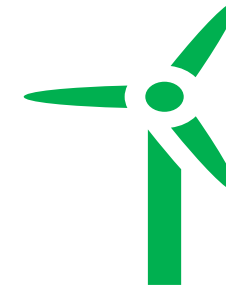
Allocated 1 GW of capacity under PLI for W-C-M

Supply Chain Derisking - strategic intent to utilize solar modules for captive usage

Eligible for ~₹ 320 Cr benefits under PLI scheme. Additional Incentives from State Government are under negotiation

Securing Resources – Location identified in Rajasthan, necessary approvals and ordering are in process

Capital expenditure of ~₹ 1,600 Cr



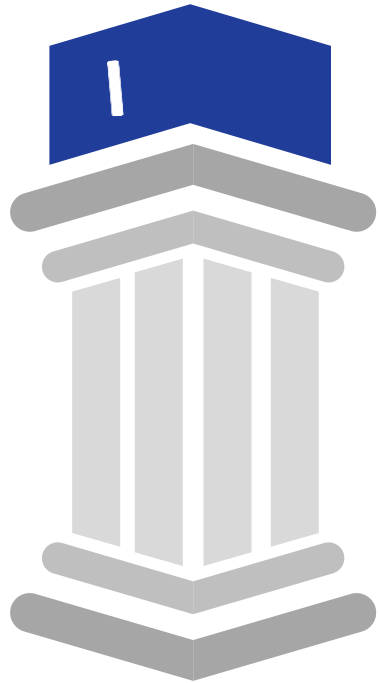
Licensing Agreement with SANY Renewable

Signed licensing agreement for manufacturing 3X WTG in India

Signed licensing agreement for manufacturing wind blades

Supply Chain Derisking - strategic intent to utilize solar modules for captive usage

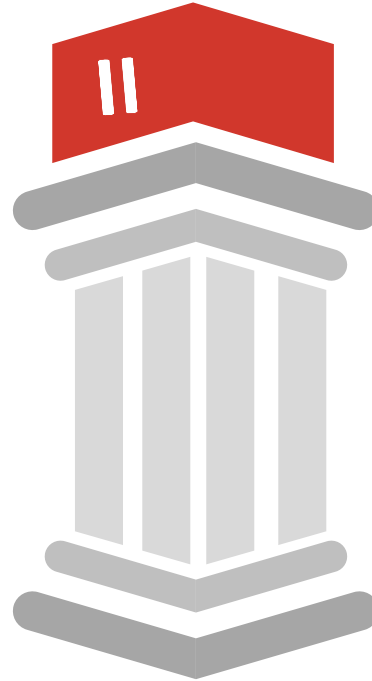
Value Accretive Business Model



Prudent selection of growth opportunities

- Bidding based on P90 generation assumption
- Conservative Interest rate assumptions
- Targeted selection- Targeting a niche segment of market offering healthy returns – Mid teen IRRs

Implementation De-risking



Life cycle approach

- Land acquisition, De- scoped project construction, power evacuation and O&M
- Power evacuation
- Proactive approach to get the PPA/PSA executed and tariff adoption

Execution Efficiency

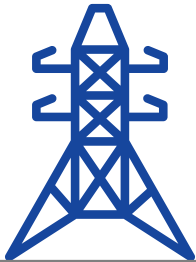


Group's project execution excellence

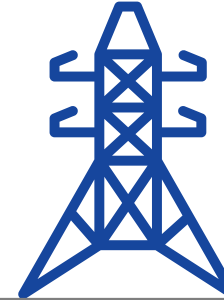
- Fast execution while ensuring all safety guidelines

Growth Framework leading to industry-leading returns

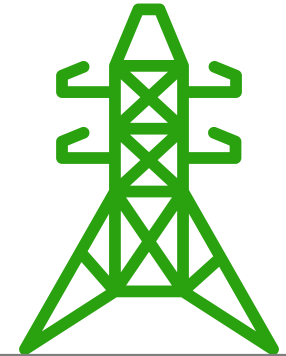
Single digit to lower teen IRR%



Mid-teen IRR %



High-teen Returns Realized



Equity IRRs

Current market returns due to highly competitive tariffs¹

Pre-Bid Preparation

- Bidding with conservative assumptions
- Targeting a niche market segment offering healthy returns
- Pre-bid resources identification to reduce uncertainty on land & connectivity

Project Execution

- No Turn key EPC contracts: instead creating value with split package approach
- Modular commissioning; Early onset of revenues
- Debt loading coinciding with revenue generation

JSW Energy Target Returns

Targeting mid-teen post-tax equity IRRs

Potential Upside Levers Post COD

- Cost reductions due to Self O&M
- Technology Improvement
- Reducing Interest cost via refinancing

Realized Returns

Enhancement In Returns Realized

¹- Company market analysis; COD: Commercial operations date; IRR: Internal Rate of Return

Protecting Returns



Value Accretive Business Model

- Bidding based on P90 generation assumption
- Conservative Interest rate assumptions
- Targeted selection- Targeting a niche segment of market offering healthy returns – Mid teen IRRs



Implementation De-risking

- Land acquisition, De- scoped project construction, power evacuation and in-house O&M
- Proactive approach to get the PPA/PSA executed and tariff adoption



Execution Efficiency

- Group's project execution: Fast execution while ensuring all safety guidelines

Enhancing IRRs



De-scoped Project Execution

- No Turn key EPC contracts: instead creating value with split package approach
- Modular commissioning; Early onset of revenues



Attractive Financing Solutions

- Debt loading coinciding with revenue generation
- Reducing Interest cost via refinancing



Operational excellence

- Cost reductions due to Self O&M
- Technology Improvement

Further Growth Opportunities



Green Energy Needs of JSW Group and C&I customers

- JSW Group has aggressive growth plans in Steel, Cement and Paints businesses providing opportunities for group captive projects



Power to X (PtX): Green Chemicals

- Green Hydrogen and Ammonia derivatives
- Green Methanol and derivatives



Energy Storage: Hydro PSP and BESS



Value Accretive M&A opportunities